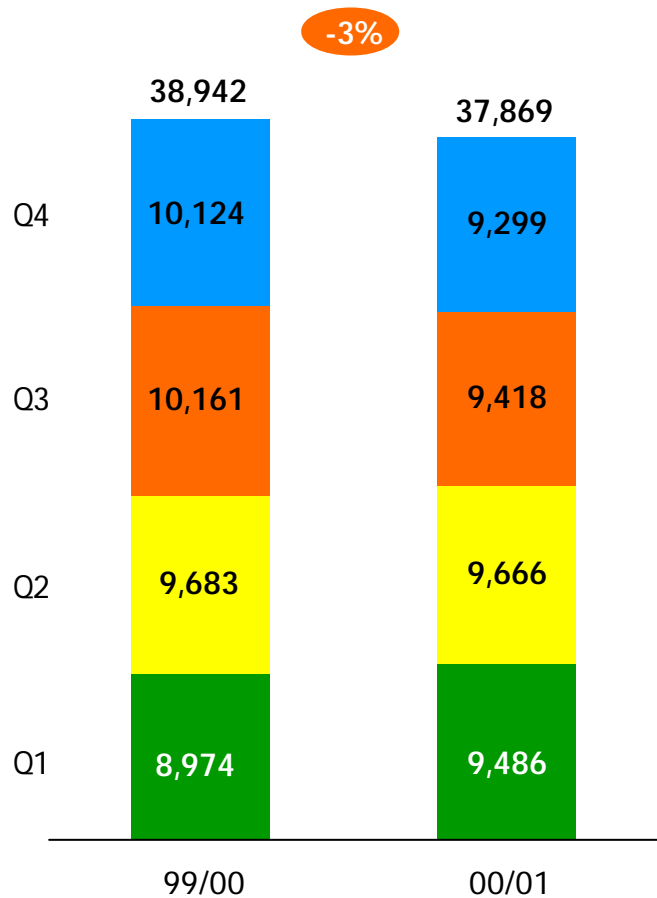
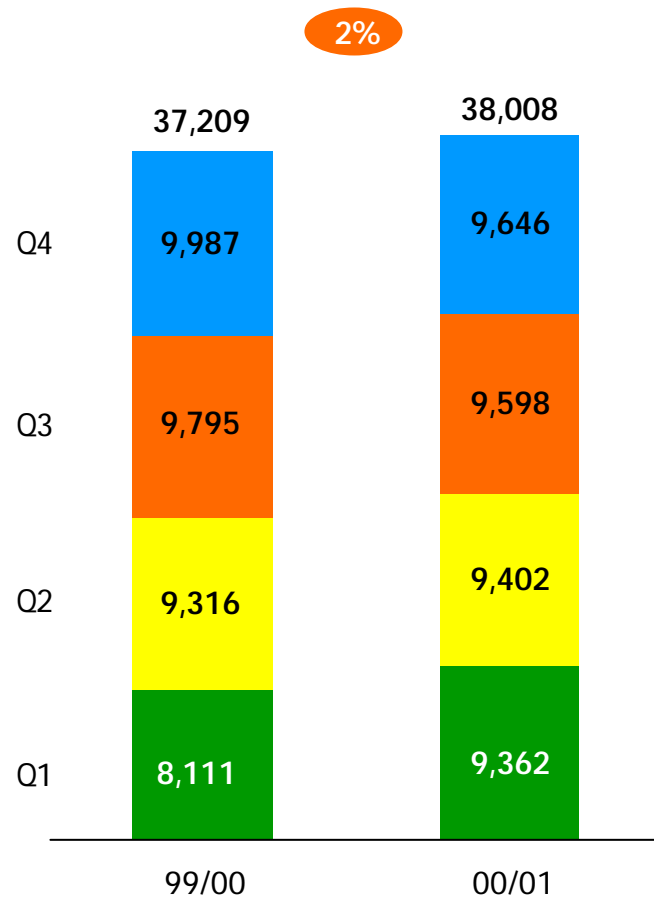


Group

Order intake
€ million



Sales
€ million

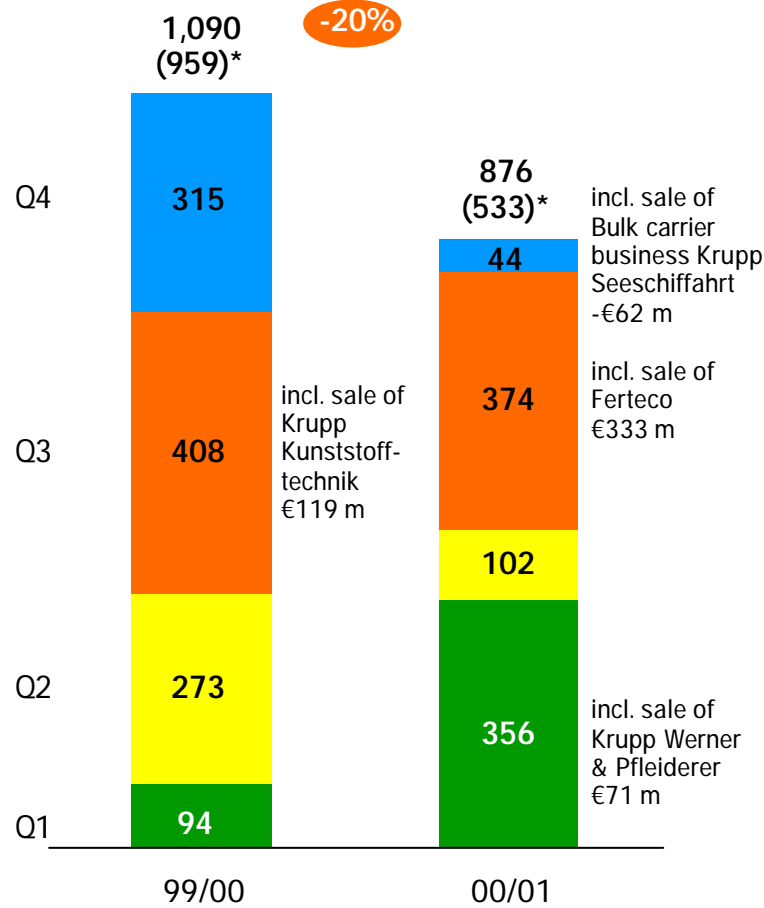


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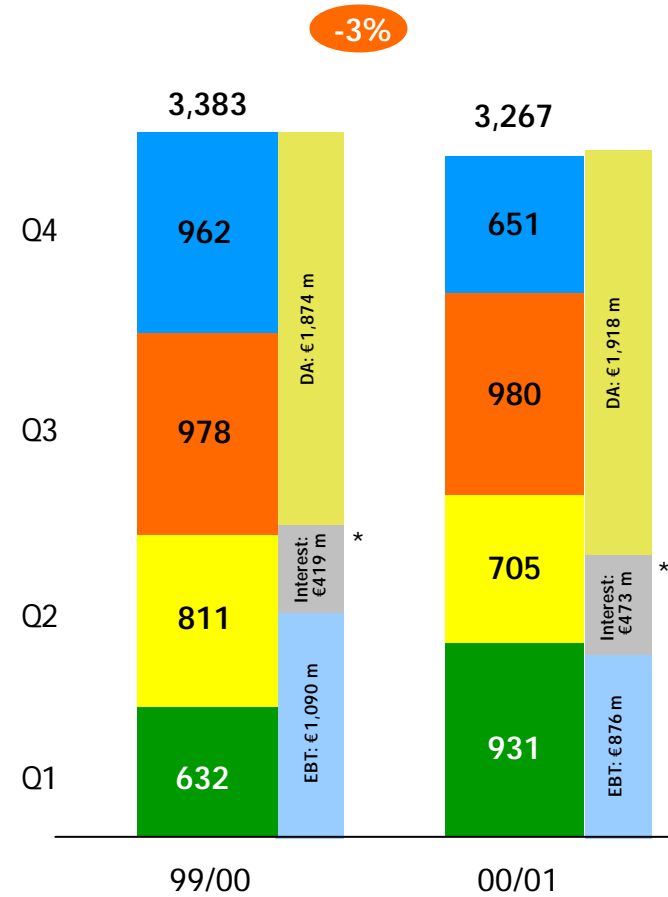
Group

EBT
€ million



* excluding non-recurring items due to portfolio changes

EBITDA*
€ million



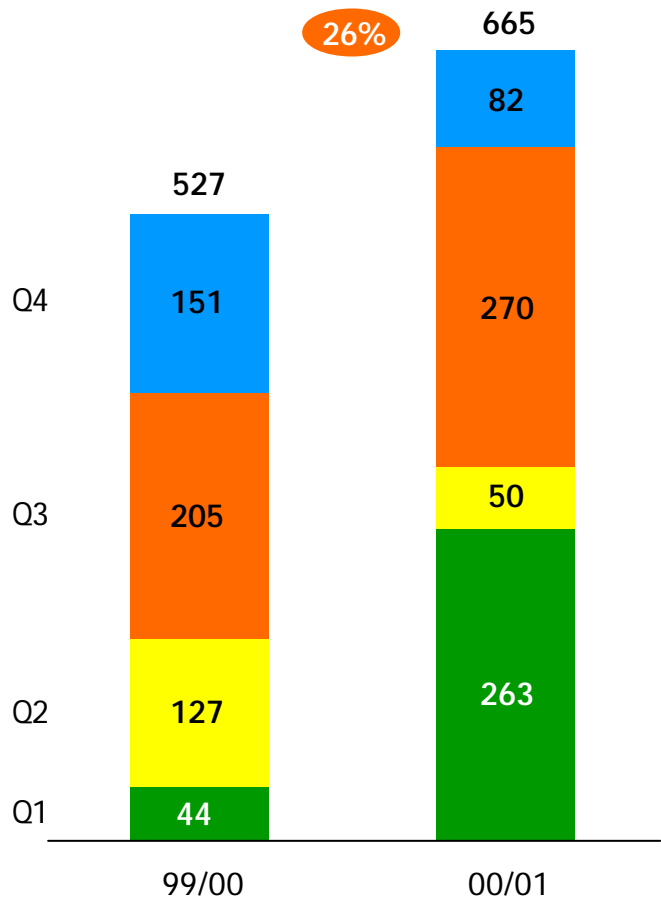
* excluding interest on accrued pension liabilities

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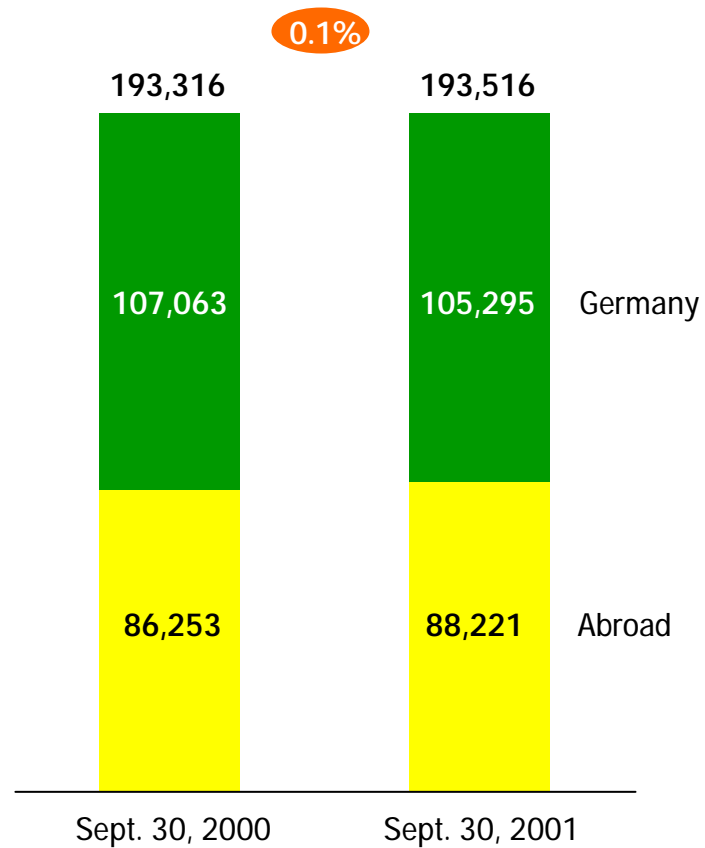


Group

Net income
€ million



Employees

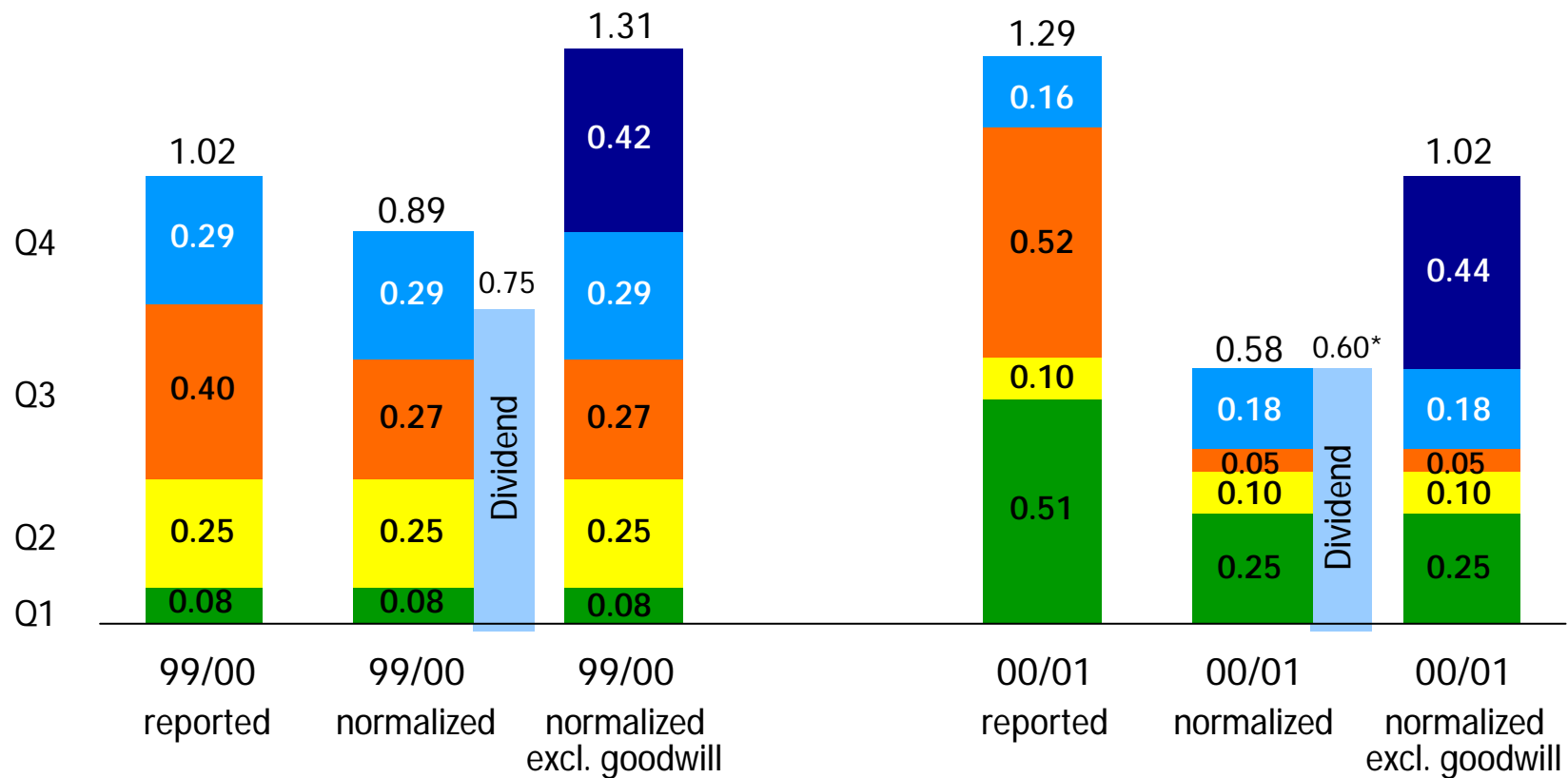


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Group

Earnings per share
€ per share



* Proposal to Annual Stockholders' Meeting

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Group – Earnings Per Share

€ per share	Q 1	Q 2	Q 3	Q 4	2000/2001
Reported EPS	0.51	0.10	0.52	0.16	1.29
Krupp Werner & Pfleiderer	(0.06)		+0.01		(0.05)
Tax reform effect	(0.20)		+0.03	(0.07)	(0.24)
Ferteco			(0.51)	(0.01)	(0.52)
Bulk carrier business of Krupp Seeschiffahrt				+0.06	+0.06
Valuation change (SAB 101)				+0.04	+0.04
Normalized EPS	0.25	0.10	0.05	0.18	0.58
Goodwill	+0.11	+0.11	+0.11	+0.11	+0.44
Normalized EPS excl. goodwill	0.36	0.21	0.16	0.29	1.02

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New Rules for Goodwill Amortization Under SFAS 141/42

- Under FASB, goodwill on acquisitions can no longer be amortized. Instead, impairment tests have to be carried out every year to determine the scale of any write-down of goodwill
- Because of its non-calendar fiscal year ThyssenKrupp is obligated to adopt SFAS 142 from fiscal year 2002/2003
- ThyssenKrupp, however, has taken the option of early adoption and will begin using SFAS 142 in fiscal year 2001/2002

Effects

- As from adoption in Q1 2001/2002 there will be no scheduled amortization of goodwill
- In the 2001/2002 financial statements the effects of using the impairment test for the first time will be treated as „changes in accounting principles“ and shown separately in the income statement. They will be eliminated in EPS
- From fiscal year 2002/2003 any impairment will reduce operating earnings



Income Statement (I)

€ million	1999/2000	2000/2001	Change in %
Net sales	37,209	38,008	2.1
Cost of sales	(30,036)	(30,972)	3.1
Gross margin	7,173	7,036	-1.9
Selling expenses	(2,941)	(3,102)	5.5
General administrative expenses	(2,419)	(2,679)	10.8
Other operating income	399	514	28.8
Other operating expenses	(899)	(824)	-8.3
Gain on the disposal of subsidiaries	131	343	161.8
Income from operations	1,444	1,288	-10.8
Financial expense, net	(354)	(412)	-16.4
Income before taxes, minority interest and changes in accounting principles	1,090	876	-19.6
Provisions for income taxes	(531)	(193)	-63.7
Minority interest	(32)	4	112.5
Income before changes in accounting principles	527	687	30.4
Income from changes in accounting principles (after taxes)	0	(22)	-
Net income	527	665	26.2

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Income Statement (II)

- Income from the disposal of subsidiaries totals €343 million, including €71 million from the disposal of Krupp Werner & Pfleiderer, €333 million from the disposal of Ferteco Mineraçao and a loss of €62 million on the disposal of the bulk carrier business of Krupp Seeschiffahrt
- Within financial expense, interest expense is up from -€419 million to -€473 million; investment income up from €71 million to €74 million
- Charge at Corporate of €27 million due to additional pledge to German Industry Foundation Initiative for compensating forced laborers
- Charge from changes in accounting principles of €22 million (before tax €36 million) due to application of SAB 101 (Revenue Recognition in Financial Statements) effective October 1, 2001
- Net gain from corporate tax reform €124 million



Income statement (III) – Taxes

Tax rate acc. to income statement

€ million	1999/2000	2000/2001
Current income taxes	284	160
incl.: Germany	(13)	62
Foreign	297	98
Deferred taxes	247	33
incl.: Germany	229	(49)
Foreign	18	82
Total	531	193
EBT	1,090	876
Tax rate in %	49	22
Goodwill	216	228
EBT before goodwill	1,306	1,104
Tax rate before goodwill in %	41	18

2000/2001:

- The main reasons for the reduction in the effective tax rate in 2000/2001 are the low taxation on the gain on the disposal of the iron ore mine Ferteco, the changes in the permanent differences between book values in the tax balance sheet and the consolidated statements, and the tax reform effects.

2001/2002:

- From 2001/2002 ThyssenKrupp's German companies are subject to a theoretical corporation tax rate of 25% plus 5.5% solidarity surcharge, i.e. 26.38%. On top of this there is an effective trade tax (Gewerbesteuer) charge of 13.04%, giving a total tax rate of 39.42%.
- For foreign companies the respective national rates will be applied (e.g. USA approx. 40%, Europe on average approx. 35%).
- Overall, the tax rate in 2001/2002 excluding non-recurring effects will be approx. 40%.



Balance sheet (I)

€ million	Sept. 30, 2000	Sept. 30, 2001	Change
Intangible assets, net	4,526	4,169	-357
Property, plant and equipment, net	12,672	12,167	-505
Financial assets, net	1,557	1,482	-75
Fixed assets	18,755	17,818	-937
Inventories	6,710	6,525	-185
Trade accounts receivable, net	6,223	5,721	-502
Other receivables and other assets, net	1,617	1,637	20
Securities	58	24	-34
Cash and cash equivalents	963	1,234	271
Operating assets	15,571	15,141	-430
Deferred taxes/prepaid expenses and deferred charges	1,562	1,690	128
Total assets	35,888	34,649	-1,239

€ million	Sept. 30, 2000	Sept. 30, 2001	Change
Capital stock	1,317	1,317	-
Additional paid in capital	4,673	4,684	11
Retained earnings	2,298	2,577	279
Accumulated other comprehensive income	509	208	-301
Total stockholders' equity	8,797	8,786	-11
Minority interest	399	363	-36
Pensions	6,970	6,908	-62
Other accrued liabilities	3,298	3,136	-162
Accrued liabilities	10,268	10,044	-224
Financial payables	8,751	7,665	-1,086
Trade accounts payable	3,168	3,248	80
Other payables	3,337	3,324	-13
Payables	15,256	14,237	-1,019
Deferred income taxes/ deferred income	1,168	1,219	51
Total equity and liabilities	35,888	34,649	-1,239

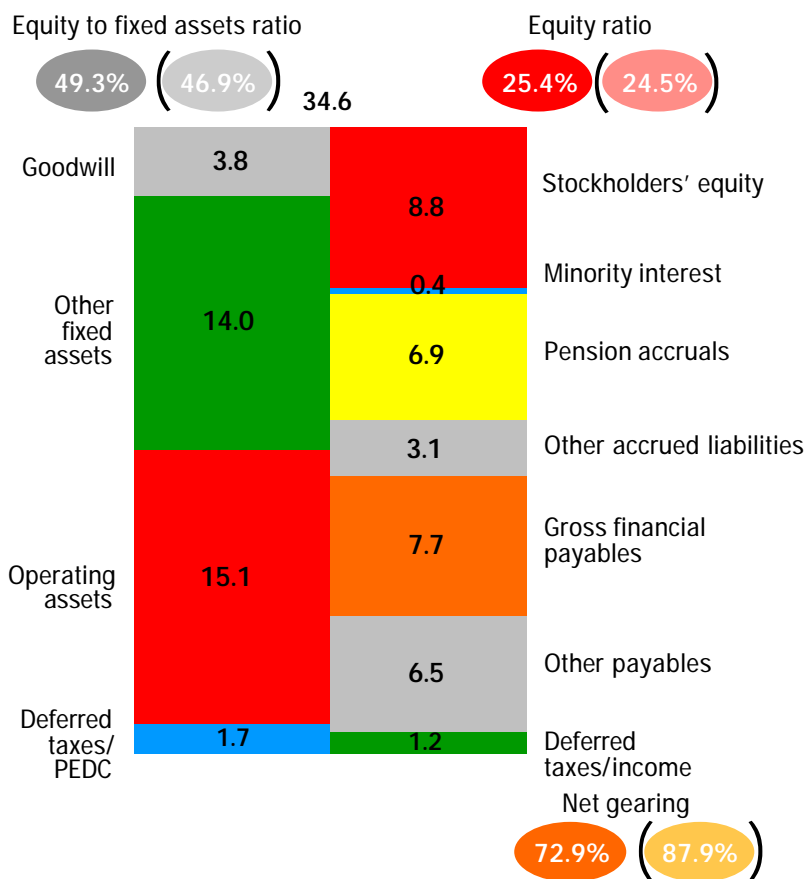
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Balance Sheet (II)

Consolidated balance sheet for the period ended September 30, 2001

€ billion



Further comments on 2000/2001 statements

- On the balance sheet, net working capital has decreased compared with Sept. 30, 2000 from €4,890 million by €528 million to €4,362 million; excluding portfolio changes and exchange rate effects, net working capital is down €92 million
- Inventories of €6.5 billion at Sept. 30, 2001 include €0.8 billion customer advances received and €0.5 billion advance payments to suppliers
- Return on equity (before taxes) is 10%
- Net financial payables down from €7,730 million to €6,407 million
- Reduction in net gearing to 73%
- €6.9 billion accrued pension and similar obligations includes approximately €6.0 billion for unfunded pension plans. These result in:
 - Net periodic pension cost (in personnel expenses) of €433 million (including €209 million at Corporate)
 - Benefit payments of €428 million



Cash Flow Statement

€ million	1999/2000	2000/2001	Change
Net income	527	665	138
Minority interest	32	(4)	-36
Depreciation and amortization of fixed assets	1,874	1,918	44
Other non-cash items	(72)	(26)	46
Changes in assets and liabilities	(895)	34	929
Gain/loss from disposal of assets	(137)	(342)	-205
Cash flow from operating activities	1,329	2,245	916
Purchase of financial assets and businesses	(397)	(122)	275
Cash acquired from acquisitions	38	20	-18
Capital expenditures for PP&E incl. intangible assets	(2,098)	(2,205)	-107
Proceeds from the sale of financial assets and businesses incl. cash of disposed businesses	389	764	375
Proceeds from disposals of PP&E incl. proceeds from disposals of intangible assets	280	244	-36
Cash flow from investing activities	(1,788)	(1,299)	489

€ million	1999/2000	2000/2001	Change
Cash flow from investing activities	(1,788)	(1,299)	489
Increase of financial payables	995	(259)	-1,254
Decrease in securities classified as operating assets	8	38	30
Parent company dividends including profit distributions to entities outside the Group	(375)	(410)	-35
Other financing activities	(19)	(3)	16
Cash flow from financing activities	609	(634)	-1,243
Exchange rate changes	45	(41)	-86
Increase in cash and cash equivalents	195	271	76

Free cash flow

	Sept. 30, 2000	Sept. 30, 2001	Change
Cash flow from operating activities	1,329	2,245	916
Cash flow from investing activities	(1,788)	(1,299)	489
Free cash flow	(459)	946	1,405

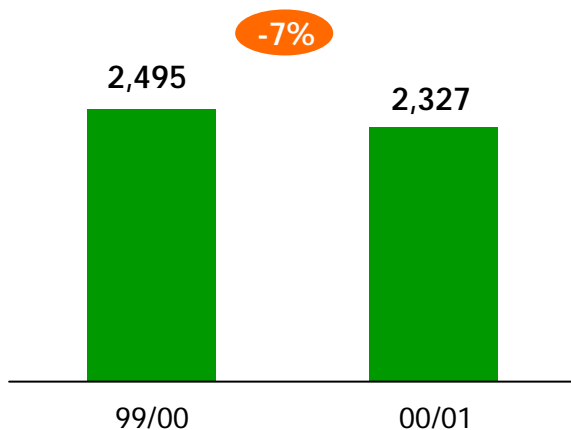
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Group

Capital expenditures

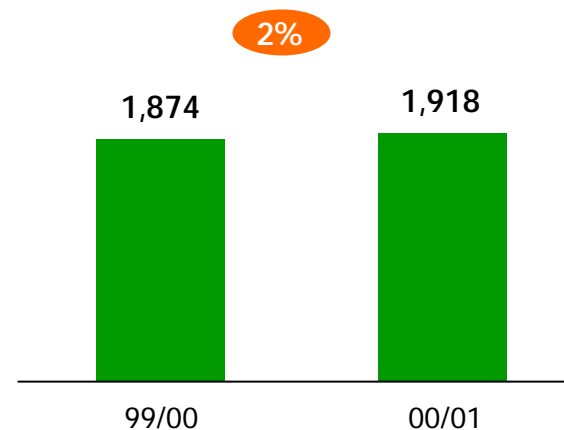
€ million



- €2,205 million invested in property, plant and equipment and intangible assets
- €122 million invested in the purchase of businesses and shareholdings (prior year €397 million)
- Proportion of growth capital expenditure higher than 50%
- Steel accounts for approx. 50% of investment, Automotive approx. 22%

Depreciation/amortization

€ million

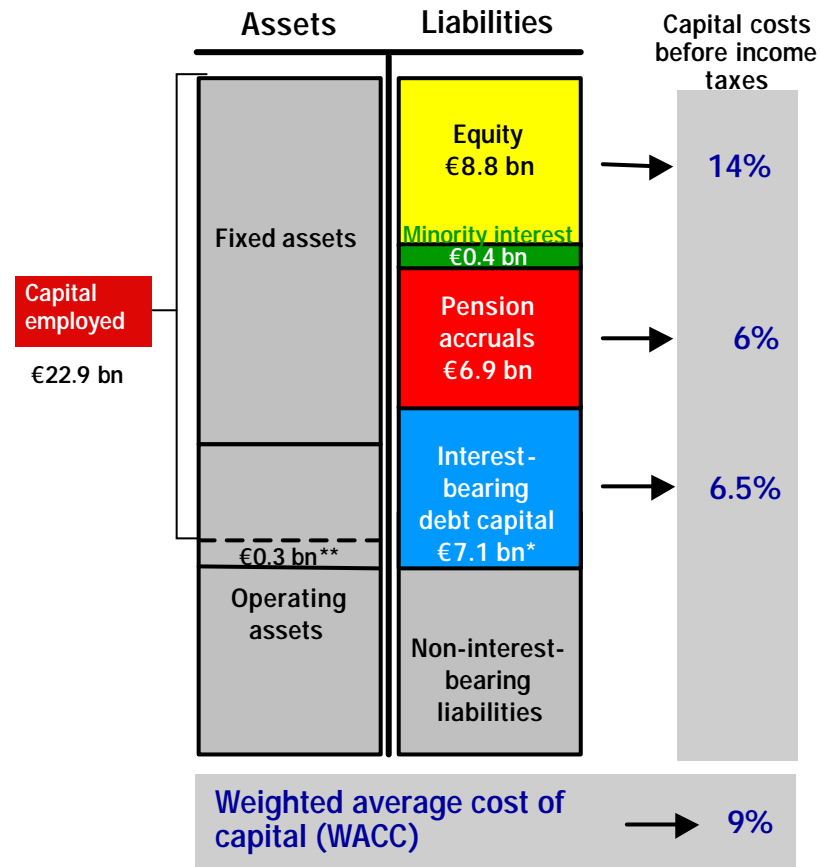


- Steel (46%) and Automotive (17%) account for the highest shares
- Within depreciation and amortization, goodwill amortization amounts to €228 million (prior year €216 million)



ROCE/EVA

Capital costs and capital employed in the Group (average 00/01)



* Net financial payables ** Net deferred taxes

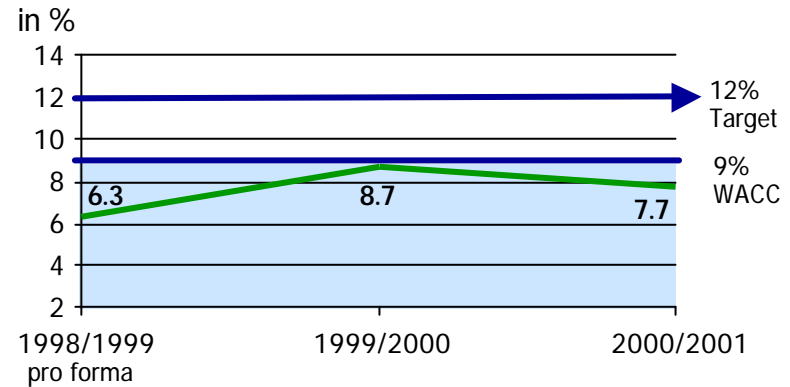
Definition

$$ROCE = \frac{\text{Income before income taxes and minority interest} \pm \text{interest income/expense} + \text{pension accrual interest}}{\text{Fixed assets} + \text{net working capital} \hat{=} \text{capital employed}^*}$$

$$EVA = (ROCE \text{ minus } WACC) \times \text{Capital Employed}^*$$

* annual average

ROCE



Weighted average cost of capital (WACC) $\hat{=}$ maintenance of value



Value Indicators by Segment

	ROCE in %		WACC in % 1999/2000 and 2000/2001	Target ROCE in %	Capital employed* in € m	EVA in € m	
	1999/2000	2000/2001				1999/2000	2000/2001
Steel	9.1	9.1	10.0	12.0	9,261	(83)	(81)
Automotive	14.1	8.5	9.5	17.0	3,242	129	(33)
Elevator	16.0	15.6	9.0	18.0	1,992	125	132
Technologies	7.7	10.7	10.0	15.0	1,716	(48)	12
Materials	9.1	5.3	9.0	12.0	2,835	3	(104)
Serv	11.4	(1.0)	9.0	15.0	1,168	22	(117)
Real Estate	4.5	5.8	7.5	9.5	1,860	(54)	(32)
Group	8.7	7.7	9.0	12.0	22,913	(72)	(298)

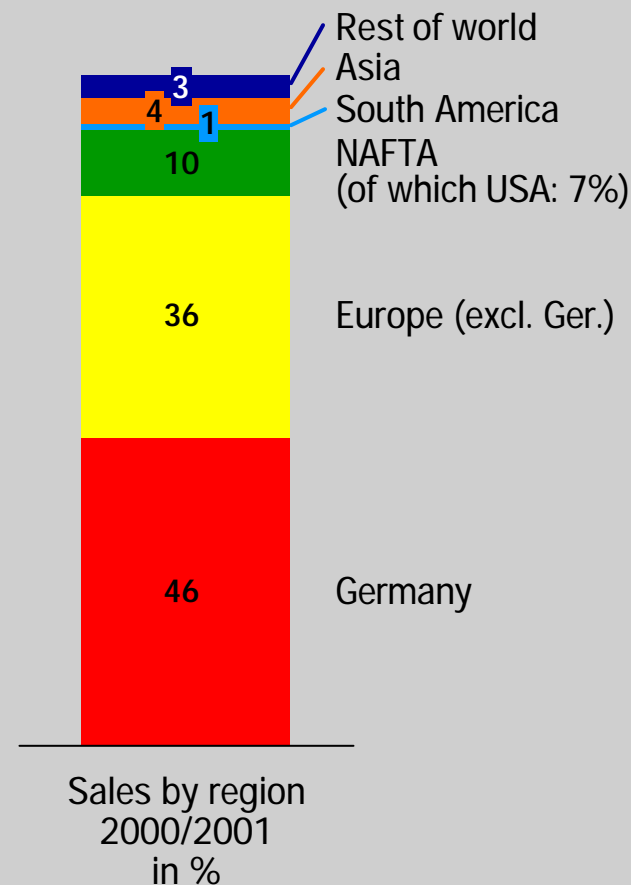
* annual average 2000/2001

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Steel (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	13,043	11,890	-8.8
• Carbon Steel		7,773	6,972	-10.3
• Stainless Steel		4,422	4,158	-6.0
Sales	€ m	12,676	12,639	-0.3
• Carbon Steel		7,658	7,679	0.3
• Stainless Steel		4,314	4,235	-1.8
EBITDA	€ m	1,638	1,642	0.2
• Carbon Steel		1,144	1,245	8.8
• Stainless Steel		478	295	-38.3
EBIT	€ m	752	764	1.6
• Carbon Steel		517	623	20.5
• Stainless Steel		279	87	-68.8
EBT	€ m	569	605	6.3
• Carbon Steel		409	491	20.0
• Stainless Steel		228	16	-93.0



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Steel (II)

		1999/2000	2000/2001	Change in %
Capital employed	average	9,137	9,261	1.4
ROCE	in %	9.1	9.1	–
EVA	€ m	(83)	(81)	2.4
Capital expenditures	€ m	985	1,152	17.0
Depreciation/amortization	€ m	886	878	-0.9
Free cash flow	€ m	74	541	631.1
Employees	(Sept. 30)	53,856	51,418	-4.5
• Carbon Steel		36,670	33,992	-7.3
• Stainless Steel		12,121	12,716	4.9

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Steel (III)

Steel overall

	1999/2000	2000/2001	Change in %
Crude steel production (mt)	18.1	17.0	-6.1
• Carbon Steel	14.6	13.4	-8.2
• Stainless Steel	2.7	2.6	-3.7
• Other Companies	0.8	1.0	25.0
Shipments (1,000 tons per month)			
• TKS cold-rolled	520	476	-8.5
• TKS hot-rolled	470	425	-9.6
• Stainless total	197	198	0.5
• Stainless cold-rolled	126	120	-4.8

Steel overall

- Reflecting economic slowdown, order intake down (9%), but overall sales almost at prior-year level
- Sale of Brazilian iron ore mine Ferteco to CVRD in April 2001; strategic premium achieved
- Sale of Thyssen Schienen Technik GmbH to VOEST Alpine Schienen GmbH at July 31, 2001
- Establishment of ThyssenKrupp Electrical Steel GmbH at October 1, 2001 to concentrate existing electrical steel activities in the future
- Internet marketplace joint ventures
 - "Steel24-7" for selling: went online in December 2001
 - "BuyForMetals" for procurement: planned to go online January 2002



Steel (IV)

Carbon Steel

- Order intake down 10% from prior year mainly due to economic slowdown and inventory cycle
- Sales virtually unchanged from prior year. Declining shipment trend offset by higher revenue level
- Negative earnings effects from higher raw materials prices and unfavorable euro/US dollar exchange rate
- Concentration of iron and steel making completed at Duisburg on the Rhine
- Production cuts at TKS in second half of 2000/01 to stabilize market
- Further production cutbacks in Q1 and Q2 of current fiscal year (short-time working)

Carbon Steel

- Expanded technology capabilities
 - Commissioning of world's most advanced cold rolling mill in Duisburg in March 2001. (New tandem mill linked to existing pickling line)
 - Commissioning of new hot dip galvanizing line in Dortmund end of October 2001
- Transfer of tinplate production Dortmund to Andernach completed September 30, 2001
- New Schwelgern coke plant, approval for wet quenching agreed in October 2001; commissioning scheduled for spring 2003
- Further internationalization of downstream activities
- Talks with NKK and Kawasaki Steel about a strategic alliance
- Polish steel mill privatization: ThyssenKrupp as partner in bidding consortium



Steel (IV)

Stainless Steel

- Order intake 6% down from prior year; large fall in stainless flat-rolled (high inventories in Western Europe), but VDM at high demand level of previous year
- Sales only 2% down from prior year despite low revenues for stainless flat-rolled, but higher sales of nickel-base alloys
- Sharp price drops for main alloying elements chromium and nickel
- Increased AST hot strip capacities, Terni:
 - New second AOD converter in full operation
 - World's first stainless thin-slab caster successfully commissioned in late July 2001, ramp-up phase completed by 2003
- Expansion of AST cold strip activities, Terni:
 - New blank annealing line in full operation
 - New cold strip line: construction commenced, commissioning early 2003

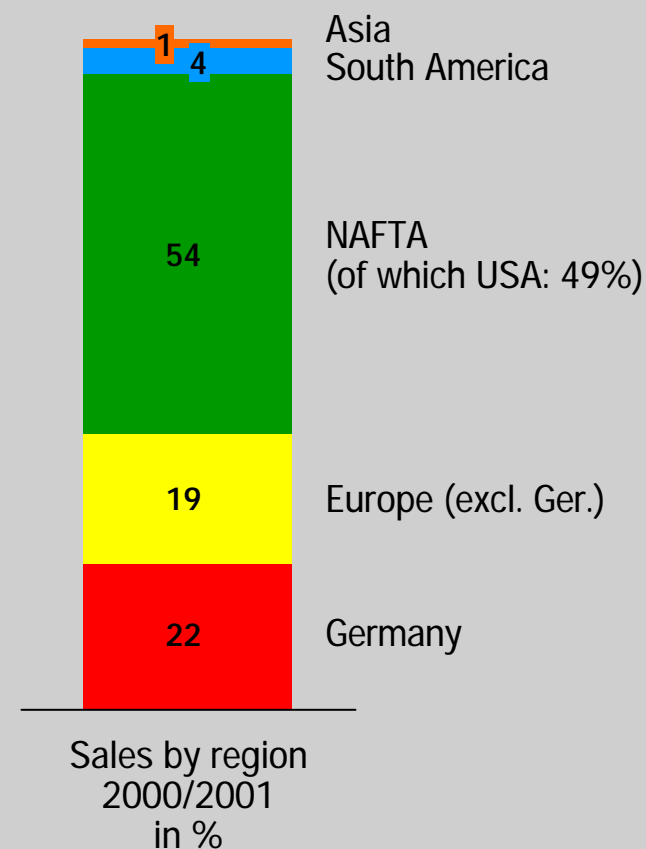
Stainless Steel

- KTN strip caster, Krefeld. Development of pre-industrial strip caster to commercial maturity under EUROSTRIP® project
- Expansion of KTN cold strip capacity, Krefeld: Startup of a third annealing and pickling line planned for early 2003
- Joint venture Shanghai Krupp Stainless (SKS), China:
 - Opening of phase one of new cold rolling mill in early November 2001;
 - Phase two already underway,
 - Final expansion scheduled for completion by end of 2005
- Transfer of KTNE (previously Materials) at end September 2001
- Purchase of remaining shares (10%) of AST in December 2001



Automotive (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	6,112	6,348	3.9
Sales	€ m	6,108	6,212	1.7
EBITDA	€ m	639	537	-16.0
EBIT	€ m	341	220	-35.5
EBT	€ m	286	143	-50.0
Capital employed	average	2,796	3,242	16.0
ROCE	in %	14.1	8.5	-5.6% pts
EVA	€ m	129	(33)	-125.6
Capital expenditures	€ m	676	500	-26.0
Depreciation/amortization	€ m	298	317	6.4
Free cash flow	€ m	(327)	27	108.3
Employees	(Sept. 30)	39,920	40,655	1.8



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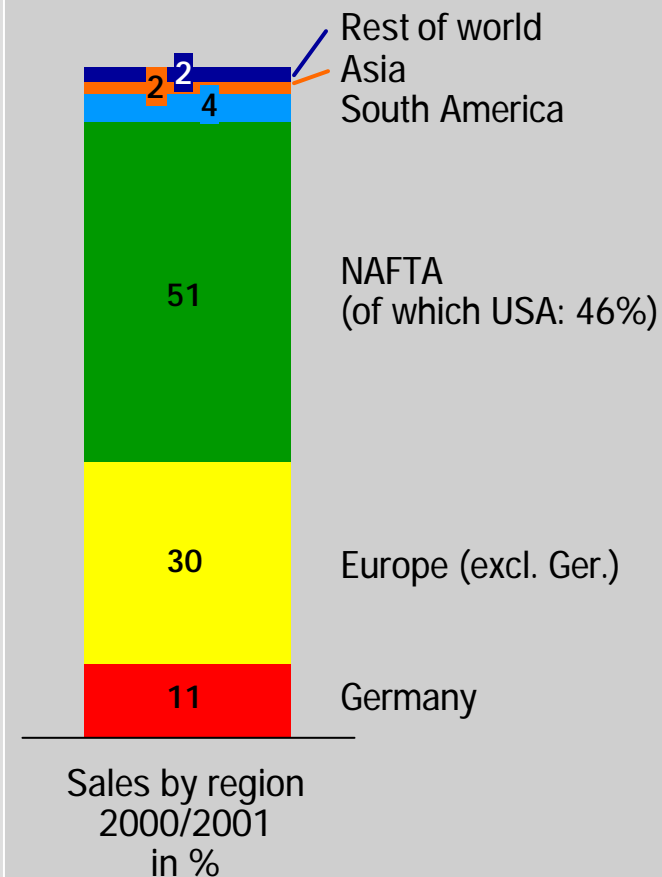
Automotive (II)

- Slight rise in sales for exchange rate reasons in Automotive segment
 - Substantial sales and earnings drops at the North American activities due to falling sales of cars, trucks and SUVs
 - Partially offset by stable/improved sales in Western Europe/Brazil
 - Substantial losses through startup problems in the production of an SUV frame at the Kitchener plant (Chassis business unit)
 - Expanded capabilities in aluminum through acquisition of Stahl Specialty aluminum foundry in the USA and establishment of a joint venture to produce front axle parts with Rautenbach AG in Wernigerode, Germany
 - Twin focus on system and component/module business
- Increased productivity through use of state-of-the-art production technology: world's biggest hydroforming facility at Budd, Kitchener plant, and commissioning of a high-performance press line at Krupp Gerlach, Homburg plant, to produce crankshafts
 - Successful launch of ThyssenKrupp Automotive Mechatronics GmbH with significant production orders from industry
 - Disposal of marginal activities, e.g. non-automotive cast products (3 plants)
 - As of October 1, 2001 new organizational structure with 3 not 4 business units: Chassis, Body and Powertrain. The business units will each have a Systems operating group to reflect the importance of this business; also, pooling of sales responsibility at executive board level in each business unit
 - In Q1 2001/2002 expansion of systems/electronics/engineering capacities through acquisitions and joint ventures (Valmet, p.a.d. and Weinsberg)



Elevator (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	3,232	3,702	14.5
Sales	€ m	3,098	3,515	13.5
EBITDA	€ m	384	417	8.6
EBIT	€ m	282	307	8.9
EBT	€ m	203	226	11.3
Capital employed	average	1,789	1,992	11.4
ROCE	in %	16.0	15.6	-0.4% pts
EVA	€ m	125	132	5.6
Capital expenditures	€ m	59	69	17.0
Depreciation/amortization	€ m	102	110	7.8
Free cash flow	€ m	102	239	134.3
Employees	(Sept. 30)	27,102	28,501	5.2



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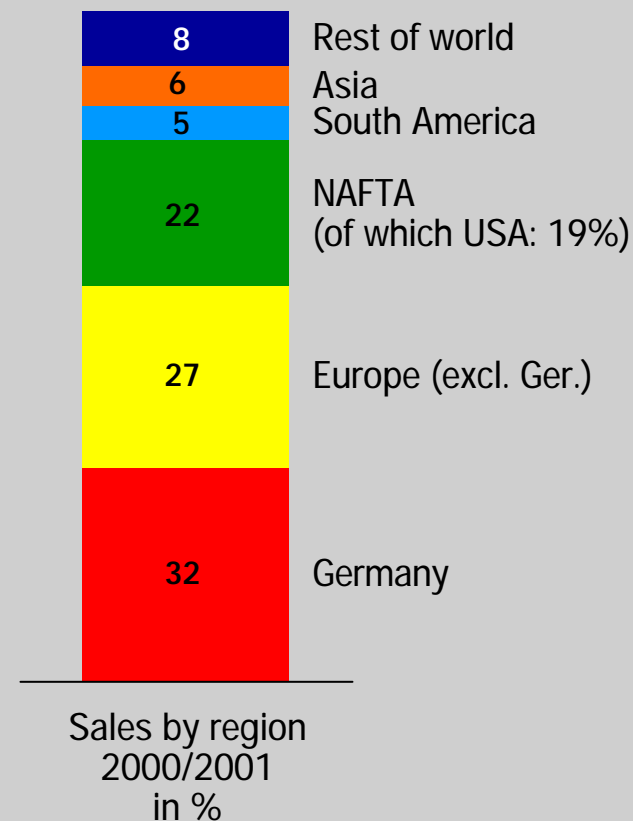
Elevator (II)

- High sales growth in North America and Brazil
- Higher sales in Germany thanks to higher exports despite weak construction sector
- More than 50% of sales now service-based thanks to expansion of stable-income service and modernization businesses
- Passenger Boarding Bridges and Accessibility closed with losses due to restructurings (integration and restructuring measures successfully completed)
- Increased internationalization due to smaller acquisitions in various regions (Parklands Group, UK, TB Elevator, Denmark, etc.) and establishment of joint ventures
- Brand harmonization through renaming of Thyssen Dover Elevator to ThyssenKrupp Elevator in the USA
- Improved customer-oriented service concepts through innovations in equipment and service
- Major orders for metro and airport projects worldwide
- Acquisition of Kone Oy's South American activities in November 2001



Technologies (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	6,691	5,533	-17.3
Sales	€ m	5,934	5,631	-5.1
EBITDA	€ m	351	355	1.1
EBIT	€ m	107	131	22.4
EBT	€ m	82	140	70.7
Capital employed	average	2,098	1,716	-18.2
ROCE	in %	7.7	10.7	3.0% pts
EVA	€ m	(48)	12	125.0
Capital expenditures	€ m	271	180	-33.6
Depreciation/amortization	€ m	244	224	-8.2
Free cash flow	€ m	243	332	36.6
Employees	(Sept. 30)	32,193	31,477	-2.2



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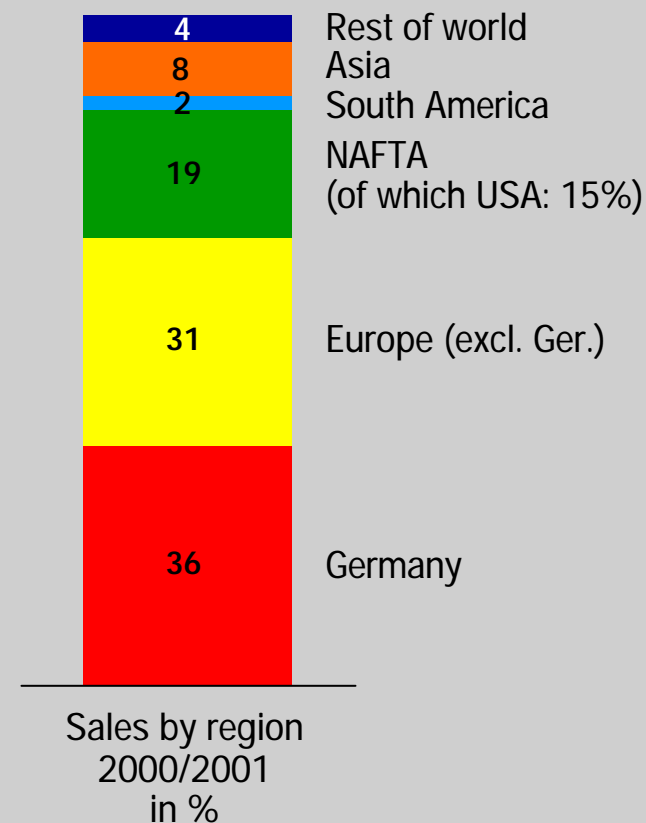
Technologies (II)

- Sales and earnings in past fiscal year influenced by disposal of Werner & Pfleiderer group
 - Positive EVA despite deteriorating economic environment
 - Successful restructuring resulted in turnaround in Europe in metal-cutting machine tools; weaker market in USA diminished the planned improvement there
 - Autobody Manufacturing Systems and Assembly Plant once again returned good profits and have continuing high order backlogs
 - Rising orders and further restructuring at Plant Technology hold out promise of return to positive earnings. Through the high customer prepayments typical of this business, the business units make a significant contribution to the Group's financial position
- Encouraging earnings situation at Marine with continued high order backlog for naval shipbuilding
 - Wind power driving growth at Hoesch Rothe Erde (Mechanical Engineering)
 - Despite continuing economic lull, the construction-related business units Polymer, Novoferm and Berco (Mechanical Engineering) returned positive earnings
 - The first order for the construction of a commercial Transrapid line in Shanghai (order intake approx. €300 million) will strengthen our exclusive market position in maglev technology
 - Effective October 1, 2001, Turbine Components business allocated to Technologies segment (Mechanical Engineering unit)



Materials (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	10,105	10,318	2.1
Sales	€ m	10,135	10,124	-0.1
EBITDA	€ m	316	238	-24.7
EBIT	€ m	223	133	-40.4
EBT	€ m	129	32	-75.2
Capital employed	average	2,630	2,835	7.8
ROCE	in %	9.1	5.3	-3.8% pts
EVA	€ m	3	(104)	-
Capital expenditures	€ m	140	114	-18.6
Depreciation/amortization	€ m	93	105	12.9
Free cash flow	€ m	(285)	405	242.1
Employees	(Sept. 30)	13,591	14,315	5.3



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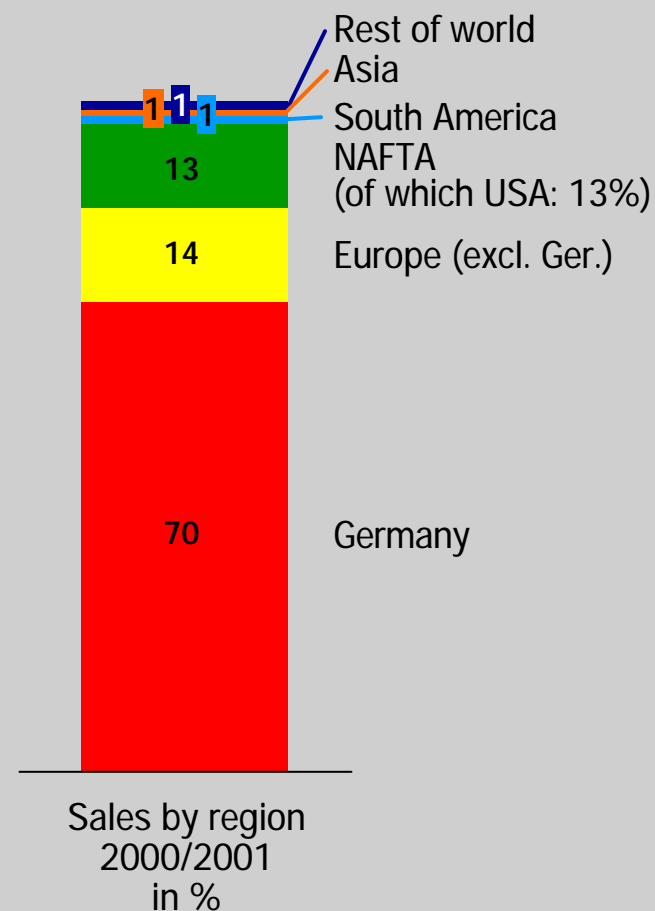
Materials (II)

- Sales maintained at prior year level despite economic turndown
- Service-intensive business again performed well; in addition, presence in Europe/Eastern Europe was expanded
- Due to a significant downturn in demand in the automobile and capital goods sectors, MaterialsServices North America made a loss, which also included the write-off of an e-business investment
- The loss at Materials Trading was mainly attributable to the South American activities
- Plastics business further expanded through joint venture with Röhm GmbH in which ThyssenKrupp has a controlling interest
- Further strengthening of service-oriented range with focus on Europe and North America
- Pure-play trading activities fully combined in Materials Trading with economic effect at October 1, 2001
- KTNE transferred to Stainless Steel at end of September 2001



Serv (I)

		1999/2000	2000/2001	Change in %
Order intake	€ m	2,267	2,580	13.8
Sales	€ m	2,108	2,589	22.8
EBITDA	€ m	238	186	-21.9
EBIT	€ m	96	(19)	-119.8
EBT	€ m	77	(54)	-170.1
Capital employed	average	893	1,168	30.8
ROCE	in %	11.4	(1.0)	-12.4 pts
EVA	€ m	22	(117)	-631.8
Capital expenditures	€ m	343	235	-31.5
Depreciation/amortization	€ m	142	205	44.4
Free cash flow	€ m	(170)	(182)	-7.1
Employees	(Sept. 30)	24,971	25,665	2.8



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Serv (II)

- Sales increase mainly due to full-year inclusion of companies acquired in previous year
- Encouraging performance at Industrial Services
- Although Construction Services returned a higher North American profit than the previous year, the charges from the closure of the scaffolding and formwork production operations resulted in an overall loss
- Earnings at Facilities Services were lower for invoice timing reasons, but remained positive
- At Information Services, the integration of the HiServ group entailed charges. Moreover, the multimedia activities returned a substantial loss due to extensive write-downs of goodwill/ investments and accounts receivable
- Further targeted growth of the segment in particular in Western Europe and North America



Real Estate/Corporate

- At €86 million, Real Estate improved on its prior-year earnings by €28 million; The main source of income was once again Residential Real Estate
- Corporate

EBT € million	1999/2000	2000/2001
Group administration		
Pensions/pension expenses	(211)	(209)
Interest income	57	(11)
Compens. for expenses		
- Steel	(11)	(18)
- Technologies	(9)	0
- Serv	(16)	0
Foundation initiative	(25)	(27)
Administration costs	(81)	(83)
Intragroup charges received	44	43
	(252)	(305)
Operating companies	54	25
Total	(198)	(280)

- Expenditure for post-retirement obligations relates mainly to obligations from the former Thyssen Stahl, Krupp Stahl and Krupp Hoesch Stahl, which are not assigned to the Steel segment
- The decrease in interest income is mainly due to the capital increases carried out at the segments in the total amount of €2.7 billion.
- The operating companies stated under Corporate include a €62 million loss from the disposal of the bulk carrier business of Krupp Seeschiffahrt



ThyssenKrupp Group 2000/2001

ThyssenKrupp AG
 Group sales (consolidated): €38.0 billion • EBT (consolidated): €876 million • Employees: 193,516



Inter-segment sales unconsolidated; employees as at Sept. 30, 2001

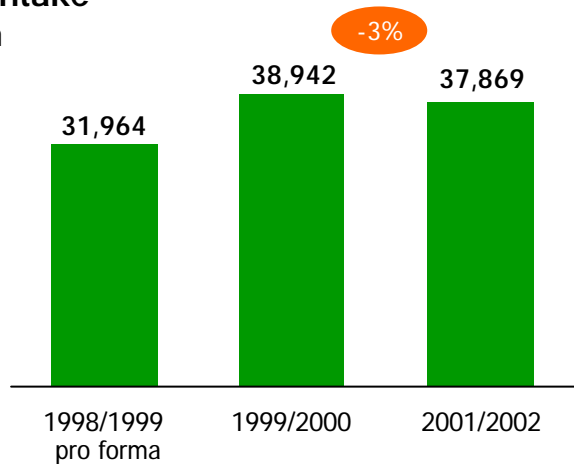
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Group

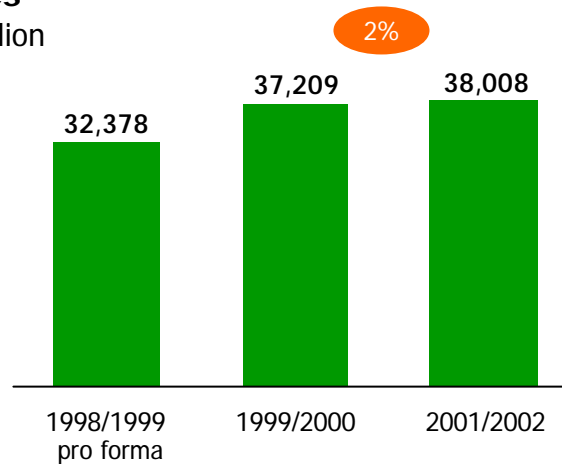
Order intake

€ million



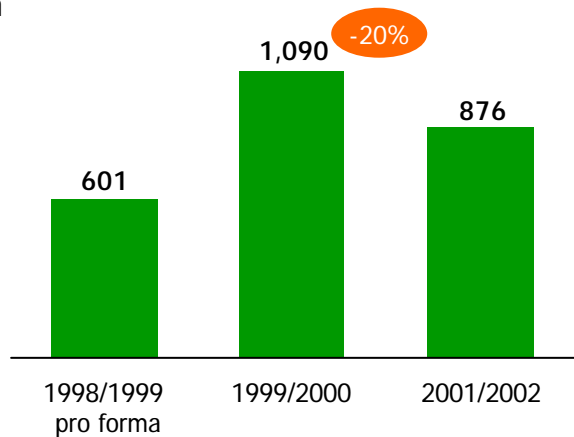
Sales

€ million

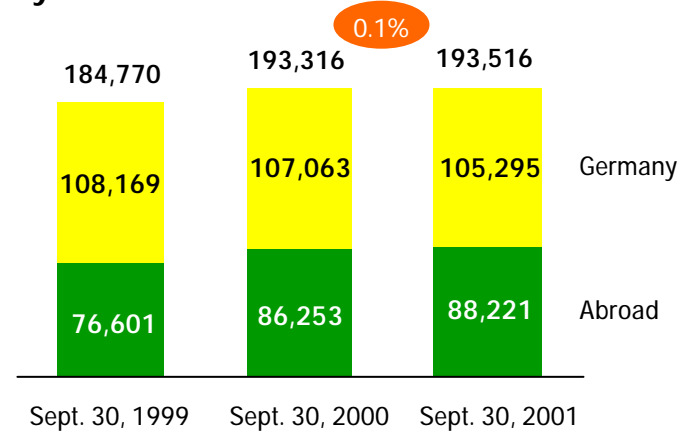


Income before taxes and minority interest

€ million



Employees



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Year-on-year Comparison of Key Data by Segment

€ million	1999/2000					2000/2001				
	Order intake	Sales	EBT	EBIT	EBITDA	Order intake	Sales	EBT	EBIT	EBITDA
Steel	13,043	12,676	569	752	1,638	11,890	12,639	605	764	1,642
Automotive	6,112	6,108	286	341	639	6,348	6,212	143	220	537
Elevator	3,232	3,098	203	282	384	3,702	3,515	226	307	417
Technologies	6,691	5,934	82	107	351	5,533	5,631	140	131	355
Materials	10,105	10,135	129	223	316	10,318	10,124	32	133	238
Serv	2,267	2,108	77	96	238	2,580	2,589	(54)	(19)	186
Real Estate	369	369	58	79	127	323	323	86	104	153
Corporate	240	240	(198)	(255)	(190)	353	353	(280)	(269)	(218)
Consolidation	(3,117)	(3,459)	(116)	(116)	(120)	(3,178)	(3,378)	(22)	(22)	(43)
Total	38,942	37,209	1,090	1,509	3,383	37,869	38,008	876	1,349	3,267

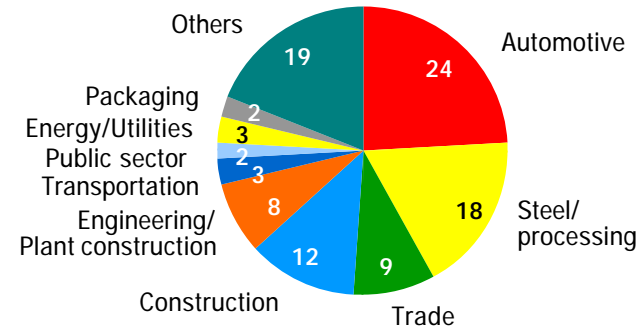
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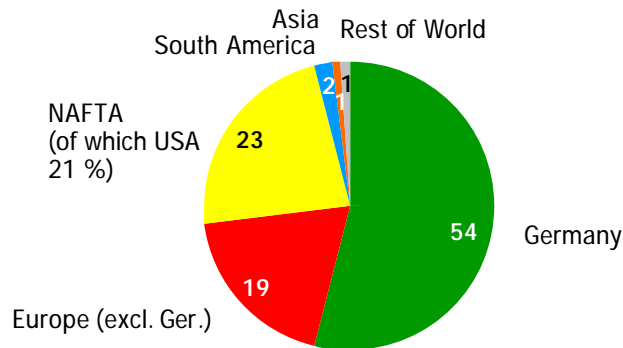
Sales

- Key sector for ThyssenKrupp is the auto industry, which accounts for around a third of sales (incl. indirect supplies)
- Foreign sales account for around two thirds of total; sales with customers in the 12 euro states amount to 55%

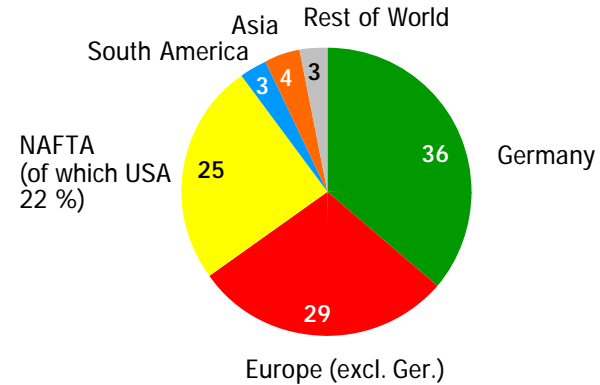
by customer group 2000/2001
in %



by region 2000/2001 (location of company)
in %



by region 2000/2001 (location of customer)
in %



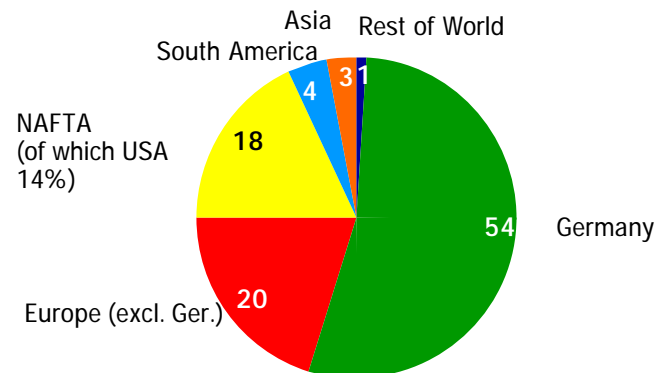
Employees

by segment

	Sept. 30, 2000	Sept. 30, 2001	Change absolute	Change in %
Steel	53,856	51,418	-2,438	-4.5
Automotive	39,920	40,655	735	1.8
Elevator	27,102	28,501	1,399	5.2
Technologies	32,193	31,477	-716	-2.2
Materials	13,591	14,315	724	5.3
Serv	24,971	25,665	694	2.8
Real Estate	815	791	-24	-2.9
Corporate	868	694	-174	-20.0
incl.: ThyssenKrupp AG	384	389	5	1.3
Total	193,316	193,516	200	0.1
thereof: Germany	107,063	105,295	-1,768	-1.7
Abroad	86,253	88,221	1,968	2.3

by region Sept. 30, 2001

in %



- While net total workforce remained virtually unchanged, there was an approx. 2% decrease in the German headcount and a corresponding increase outside Germany
- Due to structural changes, approx. 2,900 employees joined the workforce and approx. 3,600 employees left the Group
- Almost 7,000 jobs cut due to operational changes; similar number of new jobs created in growth areas



Free Cash Flow

by segment

€ million	1999/2000	2000/2001	change
Steel	74	541	467
Automotive	(327)	27	354
Elevator	102	239	137
Technologies	243	332	89
Materials	(285)	405	690
Serv	(170)	(182)	-12
Real Estate	45	(27)	-72
Corporate/ Consolidation	(141)	(389)	-248
Total	(459)	946	1,405

Capital Expenditures

by segment

€ million	1999/2000	2000/2001	change in %
Steel	985	1,152	17.0
Automotive	676	500	-26.0
Elevator	59	69	17.0
Technologies	271	180	-33.6
Materials	140	114	-18.6
Serv	343	235	-31.5
Real Estate	31	52	67.7
Corporate	117	65	-44.4
Consolidation	(127)	(40)	68.5
Total	2,495	2,327	-6.7

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Depreciation/Amortization

by segment

€ million	1999/2000	2000/2001	change in %
Steel	886	878	-0.9
Automotive	298	317	6.4
Elevator	102	110	7.8
Technologies	244	224	-8.2
Materials	93	105	12.9
Serv	142	205	44.4
Real Estate	48	49	2.1
Corporate	65	51	-21.5
Consolidation	(4)	(21)	425.0
Total	1,874	1,918	2.3

Goodwill by segment

€million	1999/2000	2000/2001	change in %
Steel	56	55	-1.8
Automotive	24	25	4.2
Elevator	49	50	2.0
Technologies	52	51	-1.9
Materials	18	21	16.7
Serv	13	24	84.6
Real Estate	2	0	-100.0
Corporate	2	2	-
Total	216	228	5.6

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Order Intake by Quarter

€ million	1999/2000				2000/2001			
	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4
Steel	3,303	3,516	3,422	2,802	2,955	3,279	3,033	2,623
Automotive	1,395	1,622	1,569	1,526	1,557	1,482	1,808	1,501
Elevator	826	869	719	818	958	947	999	798
Technologies	1,322	1,470	1,650	2,249	1,506	1,347	1,058	1,622
Materials	2,341	2,501	2,601	2,662	2,522	2,699	2,533	2,564
Serv	470	424	704	669	647	566	599	768
Real Estate	67	87	100	115	73	79	79	92
Corporate	44	53	74	69	71	118	88	76
Consolidation	(794)	(859)	(678)	(786)	(803)	(851)	(779)	(745)
Total	8,974	9,683	10,161	10,124	9,486	9,666	9,418	9,299

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Sales by Quarter

€ million	1999/2000				2000/2001			
	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4
Steel	2,849	3,233	3,306	3,288	3,118	3,350	3,162	3,009
Automotive	1,354	1,619	1,622	1,513	1,480	1,551	1,650	1,531
Elevator	662	747	775	914	829	802	924	960
Technologies	1,202	1,534	1,606	1,592	1,302	1,292	1,417	1,620
Materials	2,341	2,537	2,629	2,628	2,588	2,562	2,548	2,426
Serv	384	414	555	755	601	566	632	790
Real Estate	67	89	100	114	73	79	78	93
Corporate	44	53	84	59	71	118	88	76
Consolidation	(792)	(910)	(882)	(876)	(700)	(918)	(901)	(859)
Total	8,111	9,316	9,795	9,987	9,362	9,402	9,598	9,646

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EBT by Quarter

€ million	1999/2000				2000/2001			
	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4
Steel	49	102	225	193	165	89	333	18
Automotive	58	92	95	41	42	21	44	36
Elevator	40	43	32	88	42	35	66	83
Technologies	(44)	(8)	78	56	94	(18)	23	41
Materials	17	33	55	24	44	(6)	(28)	22
Serv	6	6	7	58	4	(21)	1	(38)
Real Estate	14	19	17	8	8	29	9	40
Corporate	(39)	(7)	(52)	(100)	(38)	(32)	(64)	(146)
Consolidation	(7)	(7)	(49)	(53)	(5)	5	(10)	(12)
Total	94	273	408	315	356	102	374	44

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Order Intake and Sales by Business Unit

Steel

Order intake

€ million	1999/2000	2000/2001	change in %
Carbon Steel	7,773	6,972	-10.3
Stainless Steel	4,422	4,158	-6.0
Other Companies	1,063	1,004	-5.6
Consolidation	(215)	(244)	-
Total	13,043	11,890	-8.8

Sales

€ million	1999/2000	2000/2001	change in %
Carbon Steel	7,658	7,679	0.3
Stainless Steel	4,314	4,235	-1.8
Other Companies	964	1,046	8.5
Consolidation	(260)	(321)	-
Total	12,676	12,639	-0.3

Automotive

Order intake

€ million	1999/2000	2000/2001	change in %
Body	1,457	1,335	-8.4
Chassis	2,165	2,378	9.8
Powertrain	1,514	1,738	14.8
Systems/Suspensions	1,007	987	-2.0
Consolidation	(31)	(90)	-
Total	6,112	6,348	3.9

Sales

€ million	1999/2000	2000/2001	change in %
Body	1,454	1,306	-10.2
Chassis	2,255	2,358	4.6
Powertrain	1,538	1,601	4.1
Systems/Suspensions	889	966	8.7
Consolidation	(28)	(19)	-
Total	6,108	6,212	1.7

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Order Intake and Sales by Business Unit

Elevator

Order intake

€ million	1999/2000	2000/2001	change in %
Germany	401	486	21.2
France/Belgium	311	343	10.3
Spain/Portugal/South America	473	580	22.6
North America/Australia	1,532	1,772	15.7
Rest of World	338	414	22.5
Passenger Boarding Bridges	93	104	11.8
Accessibility	84	106	26.2
Consolidation	-	(103)	-
Total	3,232	3,702	14.5

Sales

€ million	1999/2000	2000/2001	change in %
Germany	393	421	7.1
France/Belgium	288	320	11.1
Spain/Portugal/South America	456	512	12.3
North America/Australia	1,477	1,730	17.1
Rest of World	345	373	8.1
Passenger Boarding Bridges	60	57	-5.0
Accessibility	79	102	29.1
Consolidation	-	-	-
Total	3,098	3,515	13.5

Technologies

Order intake

€ million	1999/2000	2000/2001	change in %
Production Systems	1,577	1,458	-7.6
Plant Technology	1,417	1,653	16.7
Marine	1,578	288	-81.8
Mechanical Engineering	2,140	2,202	2.9
Consolidation	(21)	(68)	-
Total	6,691	5,533	-17.3

Sales

€ million	1999/2000	2000/2001	change in %
Production Systems	1,392	1,656	19.0
Plant Technology	1,664	1,436	-13.7
Marine	779	708	-9.1
Mechanical Engineering	2,120	1,895	-10.6
Consolidation	(21)	(64)	-
Total	5,934	5,631	-5.1

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Order Intake and Sales by Business Unit

Materials

Order intake

€ million	1999/2000	2000/2001	change in %
MaterialsServices Europe	5,672	5,683	0.2
MaterialsServices North America	1,394	1,205	-13.6
MaterialsServices Trading	2,110	2,303	9.1
Special Materials	1,080	1,260	16.7
Consolidation	(151)	(133)	-
Total	10,105	10,318	2.1

Sales

€ million	1999/2000	2000/2001	change in %
MaterialsServices Europe	5,482	5,565	1.5
MaterialsServices North America	1,412	1,205	-14.7
MaterialsServices Trading	2,310	2,201	-4.7
Special Materials	1,138	1,268	11.4
Consolidation	(207)	(115)	-
Total	10,135	10,124	-0.1

Serv

Order intake

€ million	1999/2000	2000/2001	change in %
Industrial Services	881	820	-6.9
Construction Services	691	967	39.9
Facilities Services	332	315	-5.1
Information Services	362	486	34.3
Consolidation	1	(8)	-
Total	2,267	2,580	13.8

Sales

€ million	1999/2000	2000/2001	change in %
Industrial Services	739	783	6.0
Construction Services	689	976	41.7
Facilities Services	325	352	8.3
Information Services	363	486	33.9
Consolidation	(8)	(8)	-
Total	2,108	2,589	22.8

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Growth in the Segments

Acquisitions 1998/1999

Sales volume
€2,230 million

Steel

- SSCs France €70 m

Elevator

- Dover Elevators €800 m
- Elevadores Sûr €60 m
- Access Industries €45 m

MaterialsServices

- Dr. Mertens Werkstoffdienstleistungen €20 m
- Mannesmann Handel €1,100 m
- Fischer Service Acier €45 m
- Vetchberry Steels €20 m

FacilitiesServices

- Palmers Ltd. €70 m

Acquisitions 1999/2000

Sales volume
€1,165 million

Steel

- UGO €90 m
- EBG India €100 m

Automotive

- Atlas Crankshaft €45 m
- Stahl Specialty €110 m

MaterialsServices

- HEVA €25 m

FacilitiesServices

- Raab Karcher Facility Management €15 m
- Kessler + Luch €170 m
- Commando €30 m
- Safway €210 m
- Ernst Peiniger €200 m
- HiServ €170 m

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Growth in the Segments

**Acquisitions
2000/2001** **Sales volume
€345 million**

Automotive

- ATC Winston Salem €90 m
- Prisma €55 m

Materials

- Energostal €45 m
- Thyssen Röhm Kunststoffe €155 m*



**Total volume since merger
€3.7 billion**

* New addition



Portfolio Restructuring

**Disposals
1998/1999** **Sales volume
€600 million**

Automotive

● Schalker Verein €110 m

Elevators

● Light-Duty Conveyors €110 m

Materials Services

● Eisenmetall Rostfrei €25 m
 ● Westerwälder Eisenrohstoffhandel €25 m

Others

● Nestrans €300 m
 ● Krupp Binnenschifffahrt €30 m

**Disposals
1999/2000** **Sales volume
€805 million**

Steel

● Hoesch Spundwand €110 m

Automotive

● Walter Hundhausen €60 m

Engineering

● GKI OFU €40 m
 ● Lübecker Maschinenbau €150 m

Others

● TRT activities €200 m
 ● Krupp Kunststofftechnik €245 m



Overall economic situation

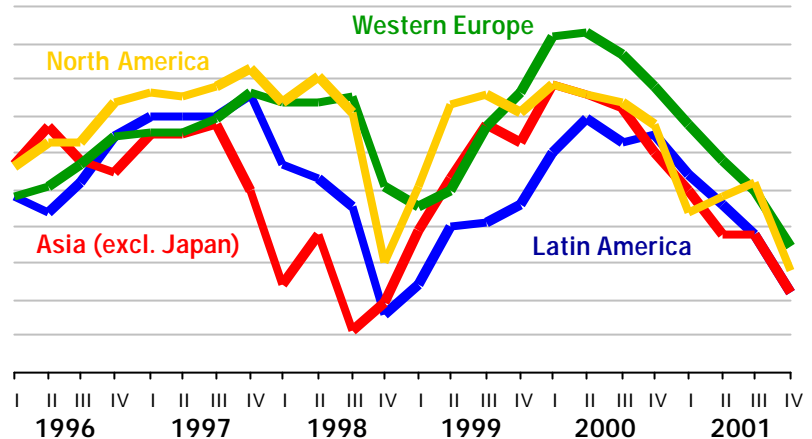
Gross domestic product

	2000	2001*	2002*
	Real, change in %		
World	3.8	1.4	1.6
Euro zone	3.4	1.5	1.4
Germany	3.0	0.7	0.7
France	3.3	2.0	1.8
Italy	2.9	1.7	1.5
Spain	4.1	2.5	2.0
UK	2.9	2.3	2.0
USA	4.1	1.0	1.0
Canada	4.4	1.5	1.5
Mexico	6.9	0.0	1.5
Japan	1.5	-0.7	-0.4
Russia	8.3	5.5	4.5
Central/Eastern/Southeastern Europe	3.6	3.0	3.5
Emerging/developing countries	5.2	2.8	3.5
of which:			
China	8.0	7.3	7.5
Asia (excl. Japan/China)	6.0	1.6	3.0
Brazil	4.5	1.8	2.0
Latin America (excl. Brazil)	1.9	0.5	2.0

World trade	11.0	2.0	4.0
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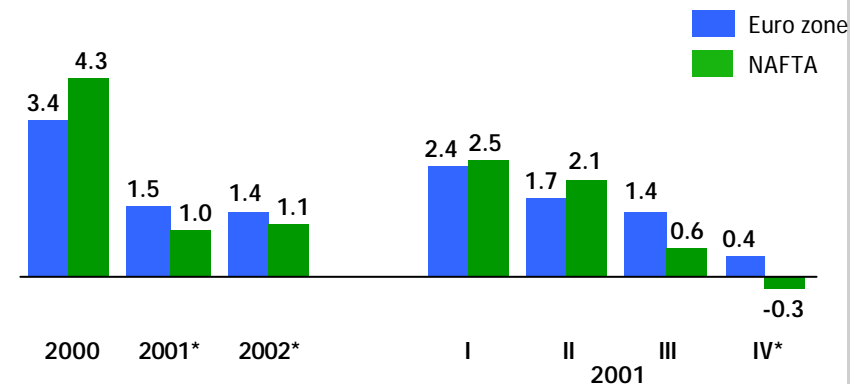
* Estimate

International economic climate



Gross domestic product Euro zone and NAFTA

Real, change in % against corresponding prior-year period

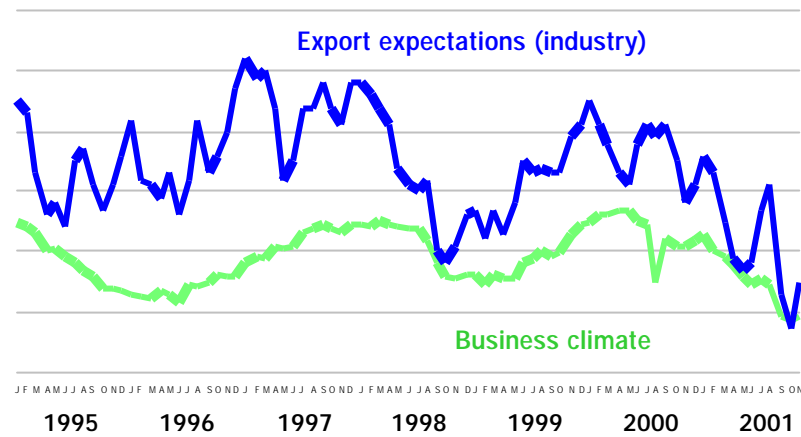


* Estimate



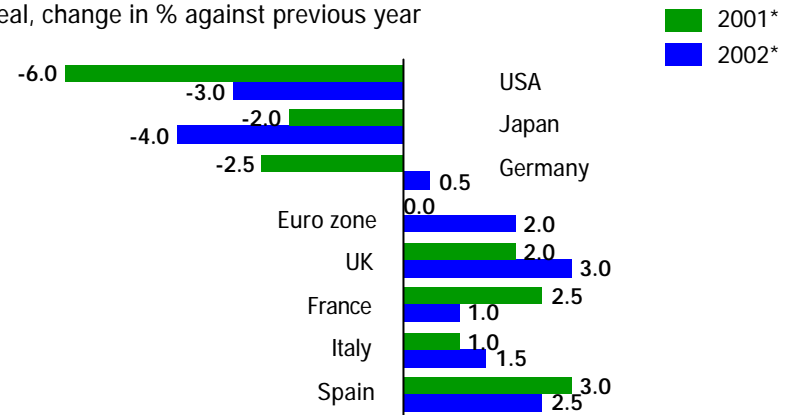
Capital goods industry

Economic climate Germany



Gross capital investment

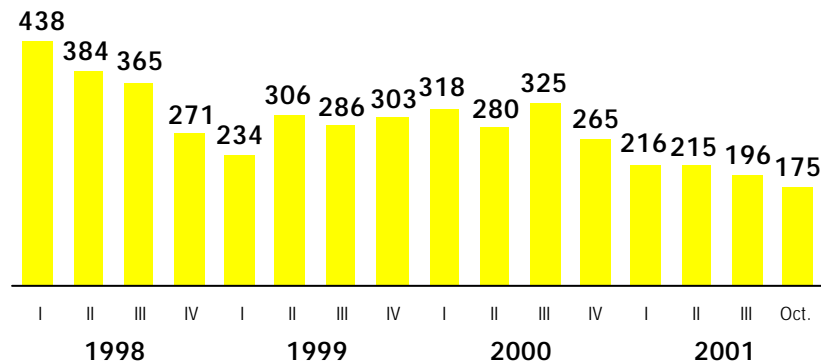
Real, change in % against previous year



* Estimate

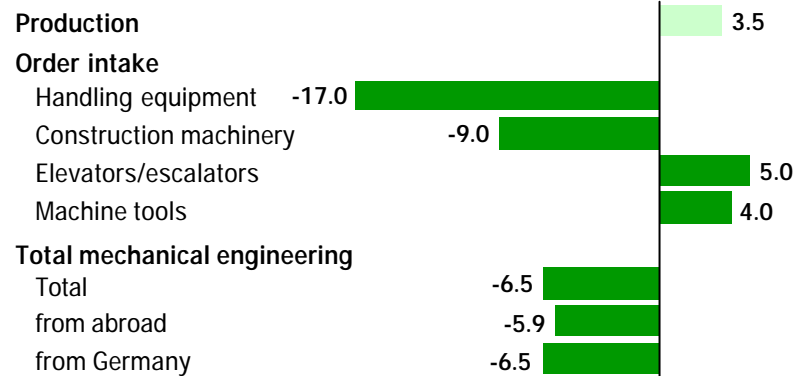
Domestic consumption metal-cutting machine tools USA

US\$ m, monthly average



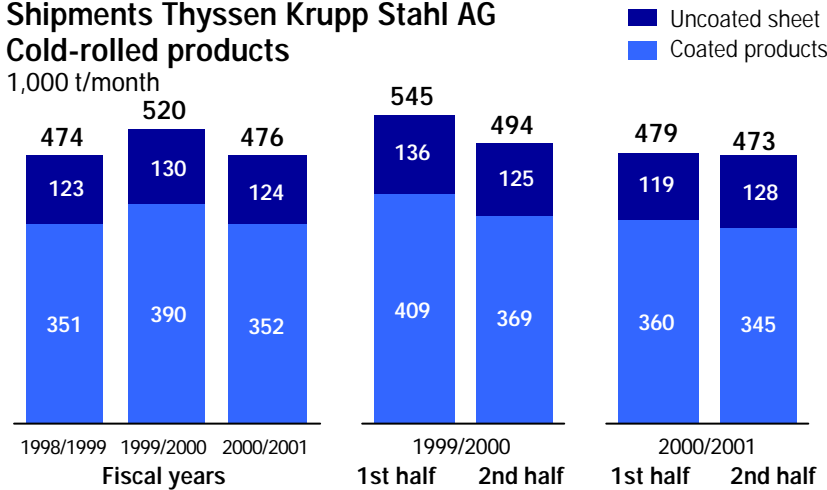
Mechanical engineering Germany; Jan. - Oct. 2001

Real, change in % against corresponding prior-year period

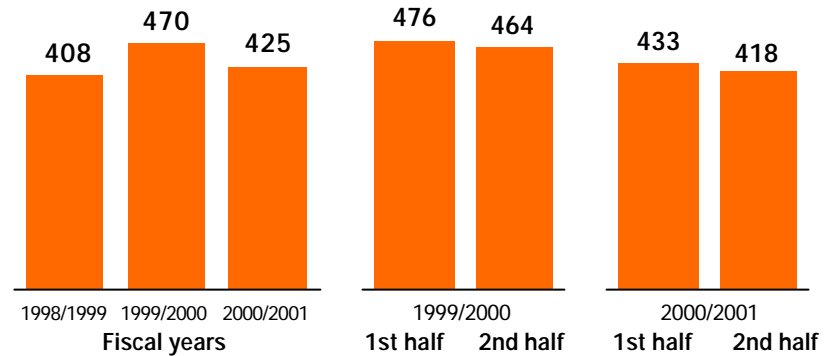


Carbon Steel: Shipments and revenues

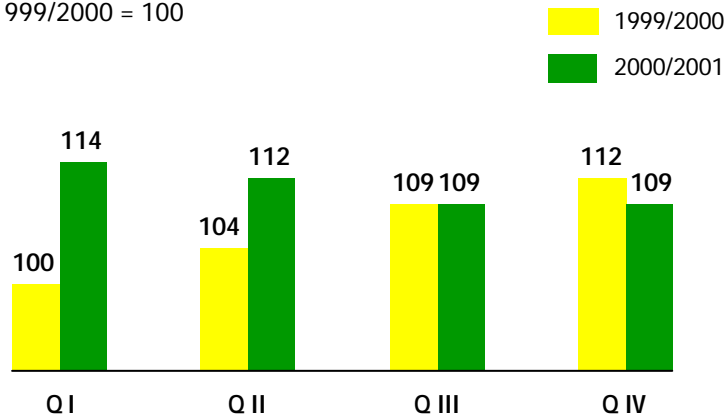
Shipments Thyssen Krupp Stahl AG
Cold-rolled products
1,000 t/month



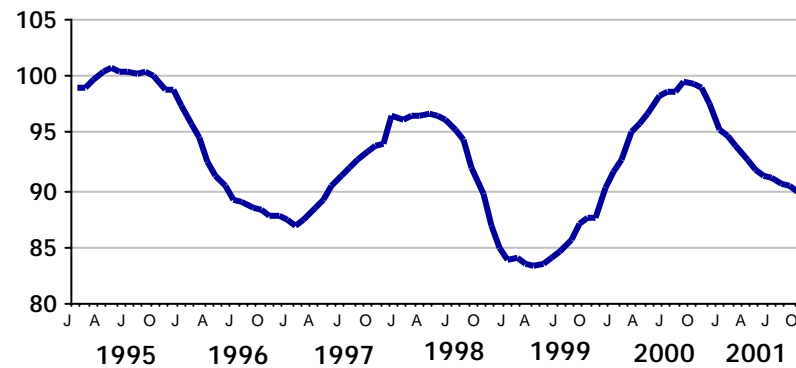
Shipments Thyssen Krupp Stahl AG
Hot-rolled products (excl. quarto plate)
1,000 t/month



Thyssen Krupp Stahl AG: average revenues per ton
Q1 1999/2000 = 100



Rolled steel prices (domestic sales) Germany
Index 1995 = 100



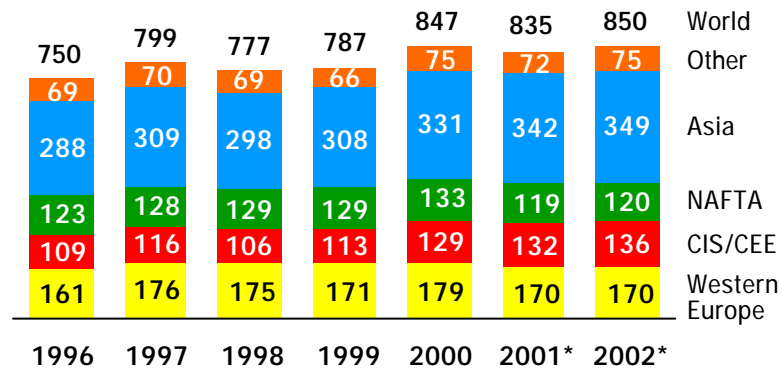
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Steel industry (I)

Crude steel output, world 1996-2002

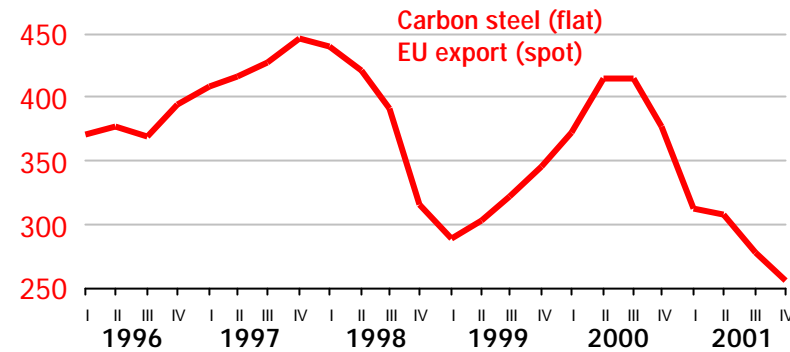
million t



* Estimate

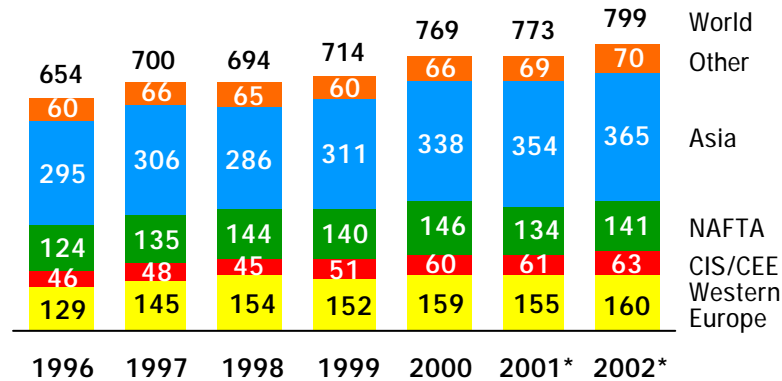
Steel prices

US\$/t



Steel market supply, world 1996-2002

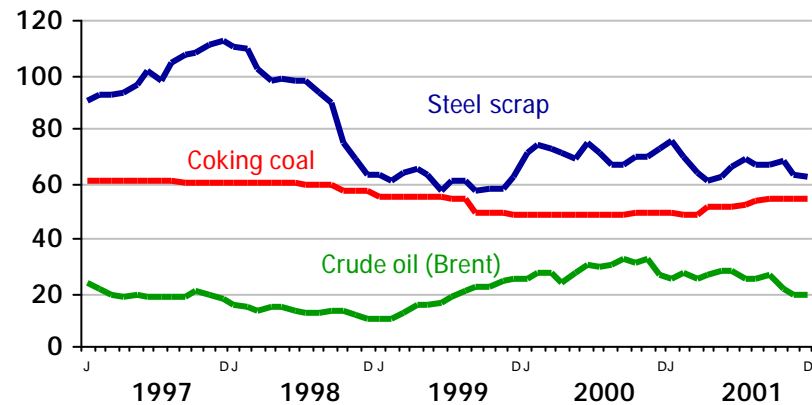
million t rolled steel



* IISI survey (before terrorist attack, Sep. 11, 2001)

Raw materials prices world market

US\$/t or b

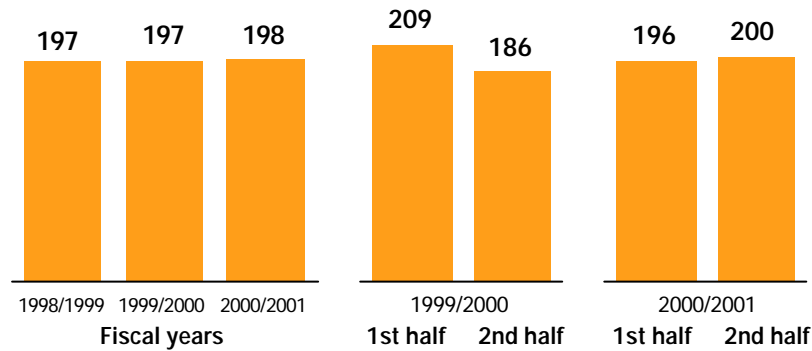


T k

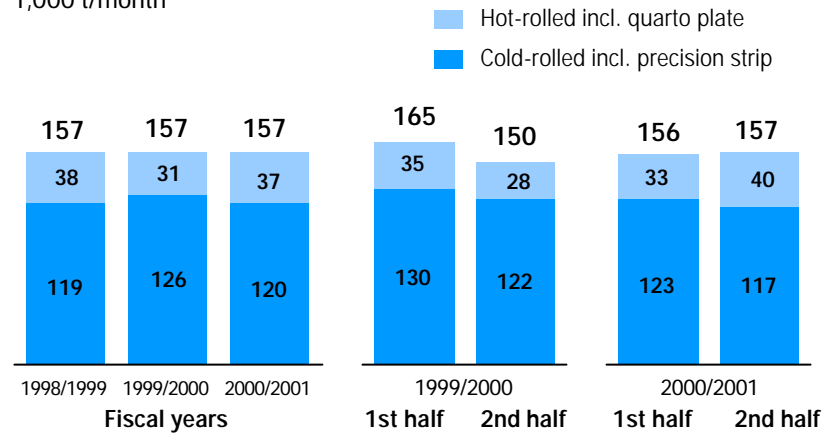


Stainless steel: shipments and revenues

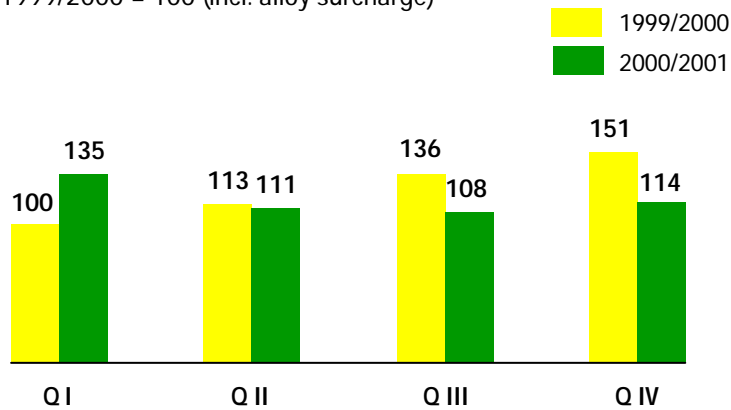
Total shipments Krupp Thyssen Stainless
1,000 t/month



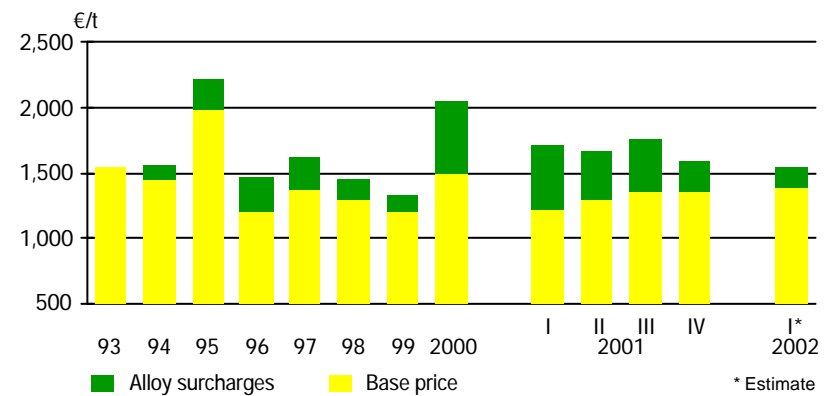
Stainless flat shipments Krupp Thyssen Stainless
1,000 t/month



Krupp Thyssen Stainless: revenues per ton cold strip 4301
Q1 1999/2000 = 100 (incl. alloy surcharge)



Revenues stainless cold-rolled 4301, W. Europe
(X5 CrNi 18 - 10, 2 x 1250 x 2000, IIIc, trade)



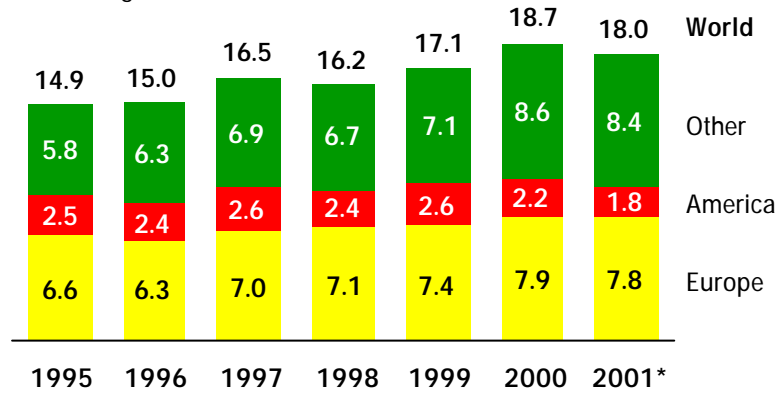
T k



Steel industry (II)

Stainless production, world 1995-2001

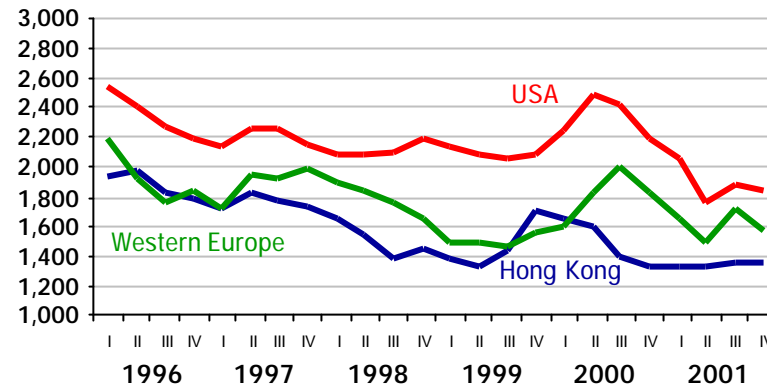
million t ingot



* Estimate, CRU (Dec. 2001)

Stainless cold-rolled prices by region*

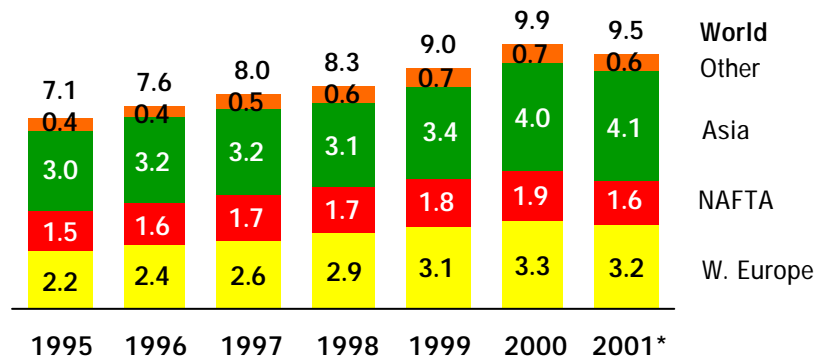
US\$/t



* Standard grade 1.4301 incl. alloy surcharge/Nickel price steady at USD7,500/t

Stainless cold-rolled demand by region 1995-2001

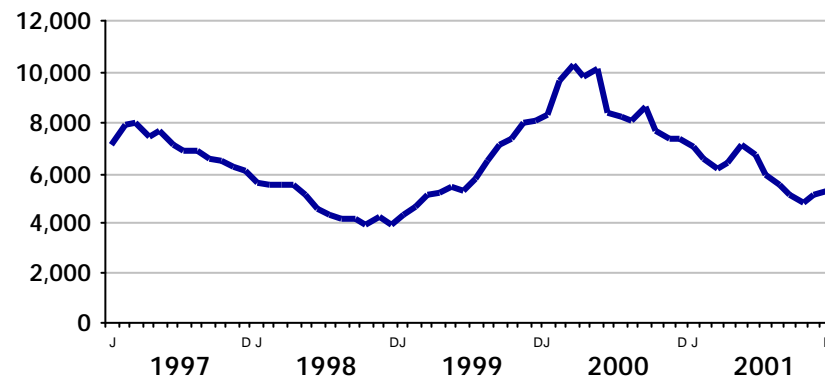
1,000 t/year



* Estimate KTS

Nickel prices

US\$/t spot market

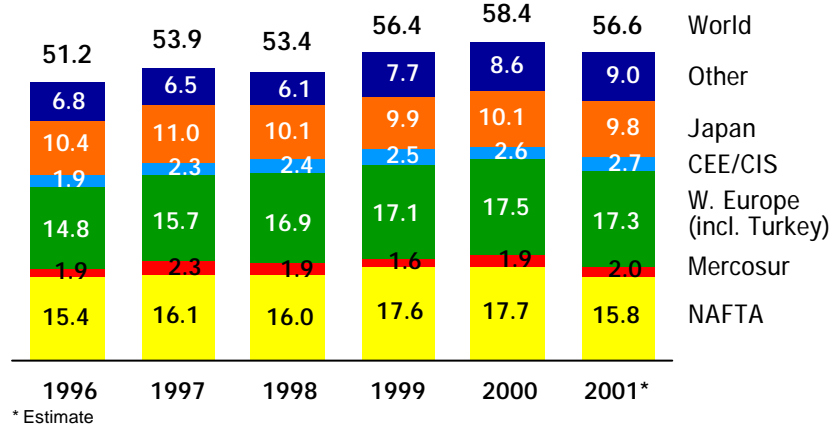


T k

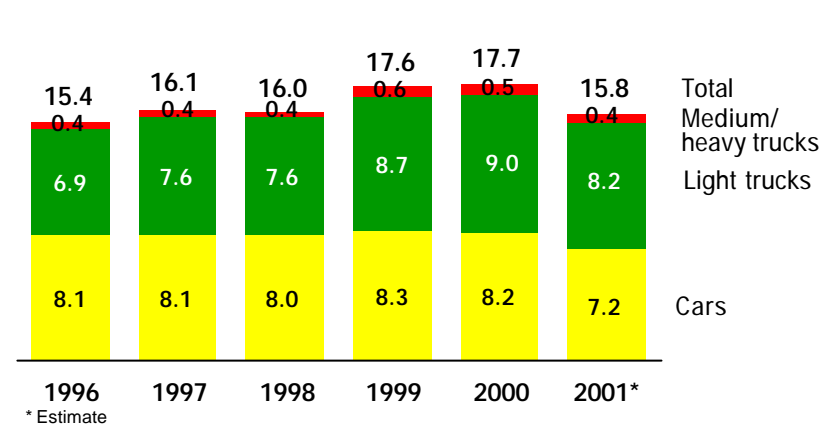


Automobile industry (I)

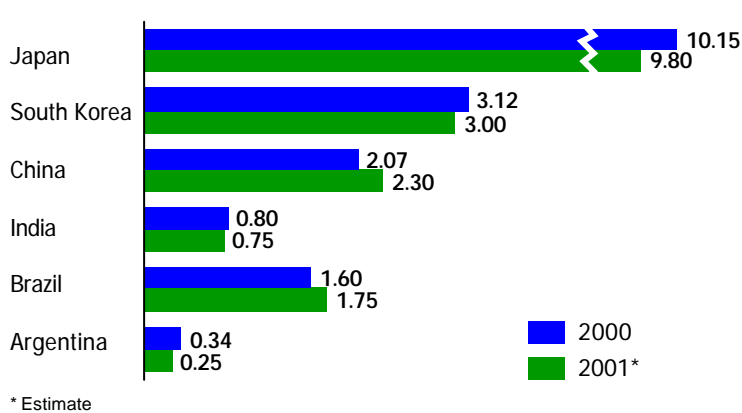
World vehicle output
million cars + trucks



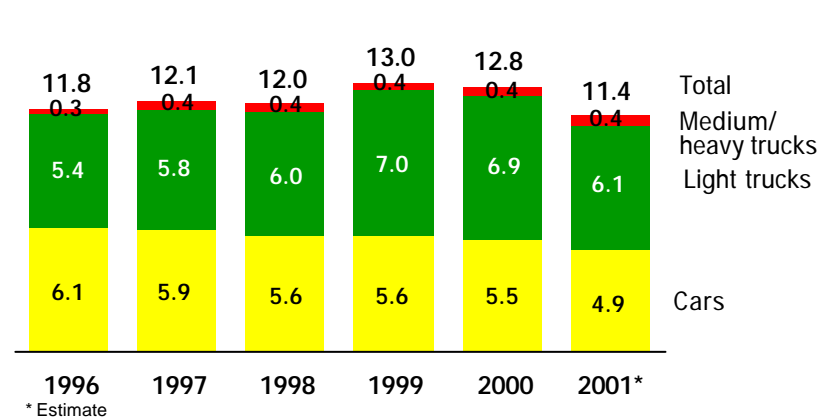
Vehicle output NAFTA
million cars + trucks



Vehicle output Asia and Latin America
million cars + trucks



Vehicle output USA
million cars + trucks

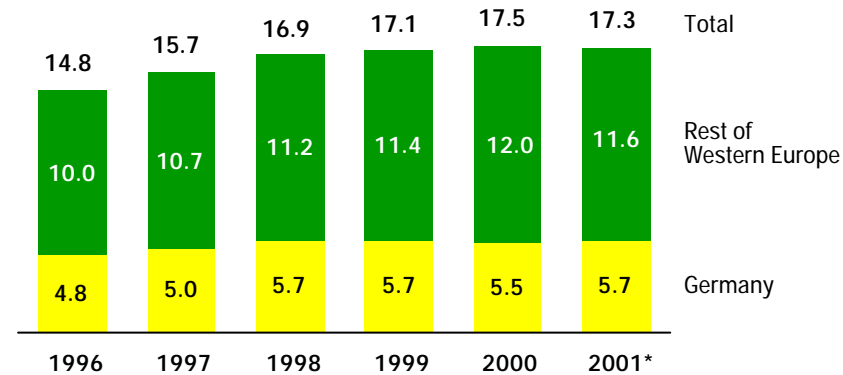


T k



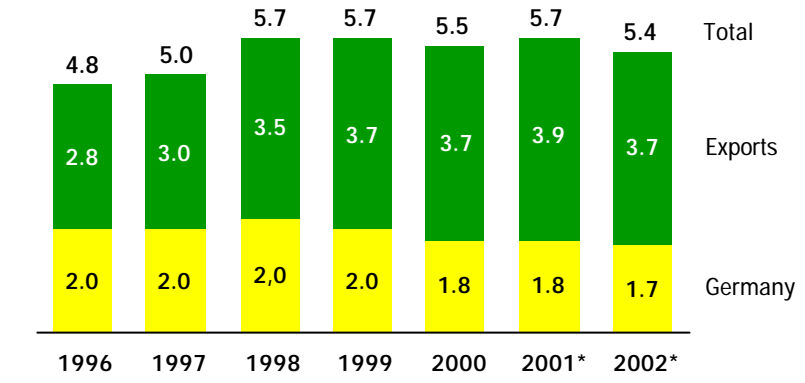
Automobile industry (II)

Vehicle output Western Europe (incl. Turkey)
million cars + trucks



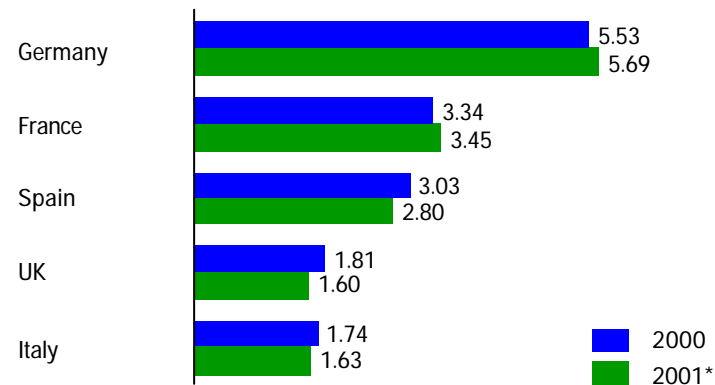
* Estimate

Vehicle output Germany
million cars + trucks



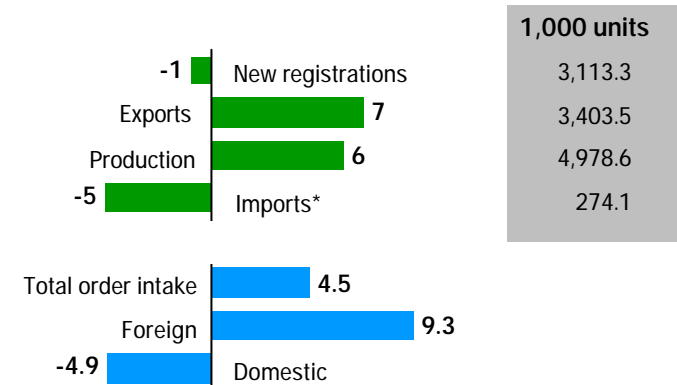
* Estimate VDA

Vehicle output Western Europe
million cars + trucks



* Estimate

German vehicle output (cars) Jan. to Nov. 2001
Change in % against corresponding prior-year period



* Foreign marques

T k

